CAPITAL IMPROVEMENT AND EQUIPMENT PLAN

2021-2030

- Buildings
- Park improvements: Parks, Arena, Pool, Dome
- Street Improvements
- Technology Improvements
- Vehicle - Equipment
- Sewer and Storm
- Master Planning Documents and Definitions

CITY OF WEST ST. PAUL

Blank Page

City of West St. Paul 2021-2030 Capital Equipment (CEP) and Capital Improvement (CIP) Plan

The CIP/CEP is a planning document that forecasts facilities and infrastructure future needs (CIP) and replacement of rolling stock and other equipment (CEP) over the next ten-year period. The CIP/CEP does not represent a spending commitment but instead it projects when capital expenditures are likely to occur should required funding become available to complete current priorities. Funding derives from cash reserves, tax levies/property tax, Local Government Aids (LGA), MSA funds (state funding for municipal state aid streets), sales tax, utility franchise fees, benefit assessments, gifts and grants, and other available funds. Revenue sources are projected within this planning document. In those cases when projected revenues are not realized on schedule project delays should be expected.

Each year, as part of the budget process, the City Council determines if proposed projects should be included within the budget for the succeeding year. Absent a specific budget authorization the expenditure should not occur. However, it is often the case that project planning, design, and engineering will occur a year, two, or three in advance of a project bid award. Hence, staff would be working on aspects of a project a few years in advance of the specific budget authorization to proceed toward construction or acquisition. As such, projects or purchases in the first year of the CIP should be read as proposals for budget inclusion. Second year infrastructure projects are those for which engineering will be requested in the very near term. Third year and subsequent projects would be projected but subject to change.

As the City plans for future infrastructure and facilities within the CIP/CEP City Council and staff weave together capital needs, those of the operating units, fiscal requirements of the organization and the delivery of services to the taxpayer, ratepayer and other stakeholders.

Debt Management

The need to closely monitor cash reserves and debt load has been a growing focus of the City Council due to significant borrowing toward facilities and infrastructure since 2012. An aggressive facilities and infrastructure approach from 2012 absorbed an increasing level of cash resources and budgetary capacity through 2018 creating the desire for a proactive course correction as demonstrated by recent Council actions some of which are:

- June 11, 2018 Adoption of the Financial Management Plan
- November 13, 2018 Adoption of 2019-2028 CIP/CEP including fund cash balance targets

- December 10, 2018 Adoption of 2019-20 Budget (first two-year budget document)
- June 24, 2019 Adoption of Debt Management Plan
- June 24, 2019 Adoption of Local Option Sales Tax implementation for roadway infrastructure
- July 1, 2019 Adoption of Gas Utility 20 year Franchise Ordinance creating CIP revenues
- July 22, 2019 Adoption of Post Issuance Debt Compliance Policy and Procedures
- November 25, 2019 Adoption of Amended Debt Management Plan
- December 9, 2019 Adoption of 2020-2029 CIP/CEP

The above actions include a number of policy statements, which inform future decisions and provide a plan, the dedication toward which will result in structured and consistent fiscal condition improvements going forward. The most significant of these policy statements are:

- Avoidance of future debt issuance to the extent practicable but for scheduled 2021 and 2023 borrowing to replace critical sanitary sewer lift station and force main infrastructure; all other facility and infrastructure projects are to be completed on a cash basis
- Establishment of cash balance targets for not only the General Fund but all revenue, agency, and enterprise funds of the City organization; included are allocations toward the building maintenance fund to ensure major systems and facility envelopes are funded in advance
- Direction to take advantage of debt early call dates and/or the opportunity to either advance refund higher interest rate debt or to pay off outstanding debt as cash becomes available
- Allocation of state authorized local option sales tax revenues toward reconstruction or substantial rehabilitation of MSA, collector, and significant roadway infrastructure on a cash basis during a substantial portion of the 20 year authorization of this $28 million revenue source
- Ensure that third party funding/leveraging of future facilities and infrastructure needs is a primary consideration of scheduling capital improvements

Resulting from the above Council actions, improvements in fiscal condition have occurred by YE 2019. The financial and debt management plans in place project continued improvements through at least 2028. During that period, we project an average annual decline in outstanding all funds debt of over $2.5 million per year and growth in cash reserves of about 2% per annum.

Adoption of the Financial Management Plan on June 11 2018 amended the fund balance policy. The result is that after a set aside of 60% of subsequent year levy and aids into a General Fund contingency any remaining funds are allocated as follows:

- Debt Reduction: 35% of available funds
- Equipment Replacement: 25% of available funds
- Building Replacement: 25% of available funds
- Future Pavement Management: 15% of available funds

With adoption of the 2019-20 Budget on December 10, 2018 the City Council created the Debt Reduction Fund. Available cash within this fund is allocated toward early debt retirement when the opportunity exists.

CIP/CEP Revenue Sources

Local Sales Tax

At the 2018 general election, the voters authorized the City to request Legislative authority to adopt a ½-cent sales tax to fund future roadway infrastructure. The State did provide the authority and on June 24, 2019, the City Council adopted the sales tax to take effect on January 1, 2020. The sales tax authorization extends for a twenty-year period and is projected to raise $28 million in revenue over that period. The City would need to gain additional legislation to extend the tax beyond the 20-year authorization.

The City will begin receiving sales tax revenue on a monthly basis during 2020. It is intended that 2020 revenues, and those received in subsequent years, provide the opportunity for the City to conduct major roadway rehabilitation and reconstruction projects on MSA, collector and other critical portions of the street system during the next twenty years. It is intended that this revenue source, along with allocations of utility franchise fee revenue, Local Government Aid (LGA), Municipal State Aid (MSA) allocations and benefit assessments provide the opportunity to conduct the annual street program on a cash basis.

Under the State sales tax authorization the City does have the option of using tax proceeds to cover debt payments for future infrastructure should the need arise. However, avoidance of additional borrowing for roadway projects until 2035 would allow the City to retire all existing debt currently in the portfolio.

The Minnesota Department of Revenue is anticipating adoption of a new schedule of administrative fees against local revenues during 2020. These fees, to cover the cost of administering sales tax on our behalf is currently estimated at 2% of total sales tax paid within the community.

The City's management anticipate's the sales tax collection amounts as follows:

- 2020: $1,300,000 (projected)
- 2021: $1,325,000 (projected)

Local Government Aid

Local Government Aid (LGA) is a general purpose state aid that can be used for any lawful expenditure. Over the years, there have been shifts in how LGA is allocated by the City. Currently the preponderance of LGA is allocated toward CIP projects and debt retirement. The Department of Revenue certifies LGA for cities based on current LGA statutes, including any changes enacted during the most recent legislative session.

LGA has not been a consistently reliable revenue source. In the years 2002-2004 and again between 2008 and 2011 the statewide LGA pool was reduced after aid levels had already been certified to cities in order to address State fiscal deficits in those years. Further, the LGA pool has declined as a percentage of City budgets since 2001 in which year total statewide LGA was at $607,826,080. In 2019, the pool was at $534,398,012, which was improved for 2020 to $560.4 million and 2021 to $564.4 million. Due to uncertainties of this revenue, the City attempts to allocate LGA conservatively. In 2020, transfers of this aid are to occur on July 20 and December 20. Recent LGA receipts are as follows.

- 2018: $1,341,723
- 2019: $1,348,838
- 2020: $1,457,291 (certified)
- 2021: $1,467,600 (projected)

Electric/Gas Utility Fees

The City allows the electric and gas utility (Xcel) the opportunity to locate facilities within City rights of way under agreements approved as franchise ordinances. In exchange, the City charges the utility a fee, which the utility, in turn, levies against its customer base at 6% of electric bills and 3% of natural gas bills. For a typical residential customer the resulting charge is about $4.20/month on electric and $1.62/month of gas bills. The revenue generated is generally allocated toward CIP projects. Recent annual revenues have been as follows.

- 2017: $855,285
- 2018: $1,005,929
- 2019: $1,032,325

- 2020: $1,147,308 budgeted
- 2021: $1,050,000 projected

Municipal State Aid

Municipal State Aid (MSA) are funds allocated by the State to cities over 5,000 in population to assist with maintenance of larger collector/high volume streets designated as MSA roadways. Statewide there are 148 cities, which are allocated a pool (2020) of $192.4 million to supplement maintenance needs on 3,795 miles of roadways. The pool is allocated based upon a formula that includes population (50%) and construction needs (50%). The pool receives its funding from the Minnesota Highway Users Tax Distribution Fund. The City can designate a portion of the allocation toward general street maintenance with the remaining portion toward construction projects. West St. Paul has typically reserved 80% of the annual allocation toward construction projects. Recent allocations are as follows:

- 2018: $834,028
- 2019: $836,045
- 2020: $867,963

Cell Tower Antennae Leases

The City has had leases with wireless antennae companies for a number of years. It currently allocates lease revenues toward the general fund but for that portion which is due to leases of park property. In this case, 100% of the lease revenue is allocated to the Park Improvement Fund. One of the assets on which antennae leases are located is the Marie Avenue Water Tower. The City retains 50% of the gross revenue from these leases with St. Paul Regional Water, the owner of the tower, retaining the other 50%. The remaining leases are for antennae monopole sites.

Tower	Lease	Expiration	Annual Amt	General Fund	Park Imp Fund	SPRWS
Marie Tower	FBI		4,589	2,295		2,295
	T-Mobile	2045	55,424	27,712		27,712
	Nextel	2024	33,948	16,974		16,974
	AT&T	2031	53,694	26,847		26,847
City Hall	Verizon	2051	29,517	29,517		
Annapolis Tower	T-Mobile	2045	30,070	30,070		
Harmon Park/Oakdale	Verizon	2037	22,521		22,521	
	SBA	2039	21,159		21,159	
Totals			250,922	133,415	43,680	73,828

Recent and projected City revenue from these leases follow.

- 2018 156,210
- 2019 174,348
- 2020 177,094
- 2021 184,018

Benefit Assessments

As with most cities in the State, the City assigns benefit to abutting properties when a street that abuts that property receives a major maintenance improvement. The level of benefit is by adopted Council policy, which then is reviewed for each construction project by an appraiser to assure that benefit beyond that which is proposed for assessment is realized. Currently the City levies a benefit assessment at 25% of project costs for street reconstruction projects and 35% of project costs for mill and overlay projects. The property owner can pay resulting assessments within 30 days of conclusion of the assessment public hearing or the assessments will be levied on the property tax bill. Currently levied assessments accrue over a maximum of ten years at a rate of interest of 2% above the cost of borrowing of the City.

Grants and Third Party Funding

It has been the practice of the City to seek third party funding to leverage all other infrastructure project funding. Moreover, it is the current direction that receipt of significant grant dollars would be expected to move the project in question to the front of the line. It is also the direction that projects that are perceived as high value to Federal, State, or County funders likely will not proceed absent significant participation from these funders.

Fund Reserves

It is the direction of the City that each enterprise and revenue fund and component unit of the City budget toward achieving target cash reserves. These reserves are intended, in part, to provide matching funds for grant approvals and resource flexibility sufficient to take advantage of opportunities or unforeseen occurrences.

Cost Centers

Government Facility Capital Fund

In 2010, the City constructed a 49,931 square foot Public Works facility at 403 Marie Avenue. Between 2016 and 2020, the City conducted major maintenance on the 43,393 square foot 1968 City Hall, Police, and 1999-ca. Fire facility at 1616 Humboldt Avenue. Included was reconstruction of the parking lot, new roofing, HVAC on all but the Fire facility, new windows, and a remodel of 14,171 square foot police and lower level storage portions of the building and conference and storage facilities within the public portions of the building.

The goal was established to grow a building fund in order to provide capacity for future major maintenance projects. The 2020-29 CIP projected a $250,000 annual budget allocation with a target reserve of $5 million. Creation of reserves have been proposed through the fund balance policy, which designates excess revenues, and annual designations of LGA/Franchise fee revenue toward this fund through the budget process.

By 2030, the City will be near the need for major maintenance (roof etc.) at the Public Works facility. The City needs also to plan for updates to the 2600 square foot portion of the Fire facility allocated toward offices and the 7,520 square foot General Government portion of the City Hall within the next several years. To address each of these needs by 2030 an annual allocation of $400,000 would be required to assure funding is available for major facility maintenance on a reasonable schedule. This would reduce the cash target to $4 million by 2030.

Parks Improvement Fund and Pool, Ice Arena and RAC (Sports Dome) Enterprise Funds

Between 2012 and 2018 the City completed a number of improvements to the Park System including construction of the Sports Dome ($7.072M), and reconstruction of Harmon Park ($6.8M). Also completed was rehabilitation of the Sports Complex ($1.63M) and major rehabilitation of the Ice Arena in partnership with SD197 and the City of Mendota Heights ($1.866 M) all of which required debt issuance. Within this CIP, it is projected that the Park Capital Project fund be seeded with available Local Government Aid dollars (LGA) and utility franchise fees to allow for future improvements to the Park system, to include the Pool, Ice Arena, Sports Dome, and recreational trails while avoiding future debt issuance.

The City completed the Marthaler Master Plan in 2018. This is the last of the community scale parks proposed for redevelopment. In past years, it had been anticipated that the City would issue debt to complete the $3.1 million in improvements projected in this plan.

Within this document, as in the most recent plan, it is projected to both pursue only plan segments that are able to leverage third party funding and to accumulate cash reserves sufficient to provide for those plan elements while avoiding debt issuance.

The Twin Cities YMCA currently operates the Outdoor Pool (ca. 1950; major renovations in 1985 and 1999) between June and August. The City is responsible, as the property owner, for maintenance and upkeep of the facility. Due to the identified need of about $400,000 in capital improvements, it is anticipated that this facility will require about $130,000 annually in taxpayer support over the next five years. It is anticipated that the City may be reviewing alternatives in operating models in coming years.

The Ice Arena (ca. 1972 with major renovations in 1997 and 2015-2017) provides indoor skating opportunities for School District 197 teams, for contracted Booster Club skating and open skate opportunities. In an averaged year, it is projected that WSP taxpayer support is at about
$62,000. In 2015, the City entered a Joint Powers Agreement (JPA) with SD 197 and the City of Mendota Heights to jointly renovate the John V. Hoene Ice Arena located in West St. Paul. Each of these partners contributed $555,333 under the JPA. Through 2019, $1,926,276 in capital improvements have been made to the Arena associated with the JPA. Additional parking lot and HVAC improvements have been programmed within this CIP. Beyond these capital expenditures there are not additional projects currently programmed. However, there has been some discussion within the community to improve locker facilities and to add a dry floor practice area. Anything of that nature would be dependent upon acquiring third party funding of donations or grants. The hockey community is working towards acquiring the funds. This project will roll forward each year until the funding is acquired or the project is dropped.

The Regional Athletic Center (RAC) opened for business on November 19, 2012 at 1645 Livingston Avenue on property that had formerly been the location of the Public Works Department adjacent to City Hall. The RAC is operated by SFDMG under contract with the City. As part of the financing of the facility the City is required to set aside funds for turf replacement (projected in 2023) and replacement of the Dome fabric (projected in 2028). The annual taxpayer support of the RAC is projected at $231,820 per year due to levy support required for debt. Debt on this facility includes a G.O. taxable tax abatement bond with principal at year-end 2019 of $1,485,000. This issue will be retired in 2026 after which principal payments on the non-taxable $2,560,000 abatement bond commence. That issue will retire in 2034. During 2020, an unbudgeted $400,000 replacement of four emergency exit stairwells will take place due to structural failures. Fund reserves will cover this expense.

Cash reserve goals for the Park system are:

Fund	Goal	Year End 2019	Projected to Meet Cash Target Goal
Park	$2,000,000	$1,012,127	2026
Pool	Incl.	$ 139,881	Met
Arena	$1,300,000	$ 409,197	2030
RAC	$3,000,000	$2,022,596	2029 (2020 State-wide shut down may delay this by a year)

Cash reserves are anticipated through designation of LGA and Franchise fee revenues, through fund balance policy directing excess revenues and from budget allocations toward specific projects in advance of moving forward with individual projects. The metric for Park Improvements is 4-years of average capital needs. For Arena and RAC, the metric is one year of operations and long-term capital needs.

Street Improvement Fund

Typical City allocation of resources toward the annual pavement management program (initiated in 2006) has been about $2.4 million (2008-2014) excepting the $46 million State Highway 3 project (2014-2017) which absorbed $26 million in local cash and debt issuance. 2017-18
projects totaled about $10.9 million in part due to County led projects with a local cost share. 2019 was also a large construction year, again due in part to joint projects with the County and reconstruction of a commercial collector roadway. Upon completion of these projects, the annual
pavement management program will be moderated in 2020 in preparation for integration of sales tax funded critical infrastructure beginning in 2021.

On July 23, 2018, the City adopted a prioritization of future street reconstruction and mill/overlay projects (referred to as the Pavement Management Program). Priority One streets (those with a Pavement Condition Index (PCI) below 46) totaled about $66 million with Priority 2 streets (PCI below 80) adding another $69 million in future road improvements. The City has typically funded street improvements from the property tax (or debt) supplemented by Minnesota State Aid (MSA) dollars ($836,045 in 2019 and $867,963 in 2020); utility funds if projects include improvements to those systems, benefit assessments, and grant funds. Beginning in 2021 the City will be able to use Sales Tax revenues toward critical roadway infrastructure as adopted by the State Legislature in 2019.

The assessment policy, recognizing a unique benefit to properties abutting public improvements, was amended during 2018. For reconstructed streets, the cost burden upon benefitting properties continues at 25% of total project costs with pre-project sample benefit appraisals verifying
benefit at least as great as proposed assessments, which in many cases are on a per lot basis. Mill/overlay projects are assessed at 35% of project costs. In 2019, the assessment policy was revised again concerning sidewalks. The City will now pay 100% of the sidewalk reconstruction portion of a project.

Street Maintenance Fund

The pavement management priority one and two projects are currently not on track for major maintenance sufficient to achieve an average PCI (pavement condition index) of 70, which has been the goal. A measure the City has used to extend pavement life has been application of temporary drive lane overlays. Pavement surface life can generally be extended for an additional five to seven years while the individual road segment gets in queue for a major rehabilitation or reconstruction project.

It is from this fund that contractual and similar services are expensed for Robert Street sidewalk snow removal, planting bed maintenance and trash and litter control. The fund also provides for citywide pavement crack sealing, seal coating and striping as a member of a consortium managed by the City of Burnsville. The fund also provides for street lighting and signal maintenance, signage, winter ice control salt, street patch materials, and right of way tree trimming. The goal for cash reserves within the street fund is two years of operations, which creates a metric of $700,000. Cash exceeds the goal but the fund is being deficit budgeted currently and demands on the budget are growing.

Recent Expense Budgets of the Street Maintenance Fund

2016	$195,000	
2017	$265,000	
2018	$245,000	
2019	$315,000	
2020	$434,250	
2021	$434,305	projected

Bikeways and Walkways Improvement Fund (proposed)

In 2011, the City endeavored to study its pedestrian and bicyclist facilities to provide a long term plan to improve from the existing condition. It contracted with the planning firm of Hoisington Koegler Group. The citizen participation portion of the planning project was from April to October after which the City Council accepted the Bicycle and Pedestrian Master Plan dated December 5, 2011.

The plan is a “tool to guide the long term efforts (25 years or more) to physical projects, programs and policies that will support walking and biking in West St. Paul.”

The priorities identified within the plan are the following routes with status as:

- NURT (AKA River to River Regional Trail way)
    - Segment from Wentworth to Oakdale/Thompson **scheduled for bid** by County June 2020
    - Segment through Marthaler Park **conceptually designed** as a future joint County project
    - Segment north of Oakdale/Thompson **currently in concept design** for a future grant request
- Charlton from Annapolis to Marie
    - Walkway exists on at least one side of the road, some areas both sides
    - (Emerson to Butler and Arion to just north of Bernard)
- Robert Street from Annapolis to Mendota Road
    - **Completed** as part of the 2014-2017 Robert Street Reconstruction
- Livingston from Wentworth to Mendota Road
    - **Completed** in 2019
- Oakdale from Bernard to Emerson and from Thompson to Mendota Road
    - Segment from Mendota Road to Wentworth **completed** in 2019
    - Segment from Bernard to Emerson:
        - Emerson to West Chester Place no walk
        - West Chester Place to Conver walk on west side
        - Conver to Bernard walk on both sides
- Bidwell from Butler to Thompson
    - Annual Safe Routes to School Grant funding request; not yet funded
- Marie from Delaware to Oakdale
    - Final segment **completed** in 2019
- Butler from Delaware to Highway 52
    - Delaware to Smith no walk
    - Smith to Manomin walk on north side only
    - Manomin to Stassen walk on both sides
    - Stassen to Hwy 52 no walk

Additionally, main routes were identified as

- Delaware from Annapolis to Marie
    - Included in 2020-2029 City CIP as 2025 project; requires County and Mendota Heights approval
- Wentworth from Delaware to South St. Paul

Segment from Delaware to Robert **completed** in 2019
Pedestrian Crossing at Marthaler Lane scheduled for 2020
Marthaler to Oakdale existing trail
Oakdale to Meadows trail through Sports Complex
Meadows to TH 52 trail on south side

- Mendota Road from Delaware to South St. Paul
  Delaware to Charlton no walk
  TH 62 intersection to Robert walk on north side
  Robert to Oakdale walk on south side (IGH)
  Oakdale to TH 52 walk on both sides

In addition to Priority and Main Routes, the plan identifies lower priority local and access routes. On May 24, 2019, Engineering estimated that completion of gaps within the entire Bike/Pedestrian plan could be accomplished at a cost of $15 million plus the cost of any necessary right of way or easement acquisition. Some segments will be constructed as part of development and redevelopment projects. Others would be coordinated with roadway reconstruction projects. Third party/grant funding of Priority and Main routes are continuously sought.

The City has been collaborating with Dakota County to facilitate construction of the final leg of the Regional River to River Trail by 2021. As part of this bikeway/walkway, the City is collaborating with Dakota County to construct an underpass of Robert Street just north of Wentworth. This project will be bid midyear 2020. The partners are also working on securing grant funding for additional legs of this important regional asset.

As part of its Capital Improvement planning the City Council has identified a need to allocate property tax levy dollars toward completion of the transportation trail/sidewalk improvements identified within the Pedestrian and Bicycle Master Plan. This allocation has been estimated at an average of $500,000/year beginning in 2021, which would result in a projected average cost of 2 points in the levy rate beyond what the rate would be absent the allocation. A cash reserve target has not been established.

Technology Replacement Fund

The Technology fund provides for ongoing PC replacement and other infrastructure needs projected, on average at about $55,000/year. Over the next five years, however, budgetary allocations are somewhat greater due to the planned replacement of servers and a new phone system.

West St. Paul has a history of aggressively improving technology capabilities as a method of improving operational efficiencies and customer service delivery. Due to the importance of technology to the operation, the CEP allocates fixed transfers of LGA funds annually to the cost center. In order to maintain a reasonable replacement schedule the fund has a cash reserve target of two years of capital requirements. To achieve this goal the City targets $300,000 in reserves. As of year-end 2019, the fund had a cash balance of $223,753. Anticipate meeting Cash goal by year 2028.

Vehicle and Equipment Reserve Fund

Over the next five years, it is proposed that utility franchise fees be allocated to the CEP (Capital Equipment Plan) to provide stability within the fund with targeted replacements averaging $800K/year. In order to maintain a reasonable replacement schedule the fund has a cash reserve target of at least two years of averaged capital replacement needs and thus a cash reserve target of $2 million. This metric provides flexibility to take advantage of pricing opportunities from time to time and provides for continued replacement of rolling stock in those instances where budget shortfalls may not otherwise allow for such. At year-end 2019, the fund had cash reserves of $1,470,408. Anticipate meeting Cash goal by year 2028.

Sanitary Sewer Enterprise Fund

The City's greatest and most critical infrastructure need at present is to update or replace the remaining aging lift stations and force mains within the community. Projected is reconstruction of Lift Stations 1 and 4, an upgrade of Lift Station 2 and replacement of the force mains associated with these stations as well as Lift Stations 3 and 6. Within our Capital Planning for the near term, these projects are the top priority. Much of the sanitary sewer infrastructure is beyond fifty years of age. Failure of lift stations or associated force mains can result in deleterious service delivery impacts to significant areas of the community including both homes and businesses. Hence, we see proceeding with the programmed projects as mandatory with completion by 2024. Additionally, we must continue forging ahead on meeting Metropolitan Council directed I&I goals (infiltration & inflow) to reduce storm water infiltration into the sanitary piping system (which is later treated at the Metro plants). The fund has a cash reserve target of infrastructure replacement needs plus one year of operations. Intended is creation of $4 million in cash reserves going forward. As of year-end 2019, cash in this fund was at $1,097,502.

Storm Water Enterprise Fund

The Storm water utility was created in 2005 (for billings beginning February 2006) in order to respond to the 1972 Federal Clean Water Act and the National Pollutant Discharge Elimination System (NPDES) under a MS4 Phase II permit (municipal separate storm sewer system). These EPA directed programs receive local administration through the MN PCA and watershed districts and watershed

management organizations (WMO). West St. Paul is wholly contained within the Lower Mississippi WMO along with that portion of St. Paul just to our north to the Mississippi River, Mendota Heights, South St. Paul, Sunfish Lake, and a portion each of Inver Grove Heights, Lillydale, and Mendota. The utility provides funding for the administration, planning, implementation and maintenance of the storm water management programs and projects. The utility charges each developed parcel of property within the community based upon a residential equivalency factor (REF). Each single-family property is charged one REF over the course of a year billed by the St. Paul Regional Water Utility on behalf of West St. Paul. Other types of properties are charged a multiplier of an REF. For instance, commercial property is charged 7.9 REF's/acre which is a multiplier created by the amount of storm water runoff anticipated from commercial rooftops and parking lots. In total, there are about 9600 REF's across the community.

Over the next five years, the CIP/CEP anticipates about $800,000 in projects and equipment replacement from this fund in addition to labor and other maintenance and administrative expense. The fund has a cash reserve target of at least capital needs plus one year of operations.
It is generally projected that the fund requires $1 million in cash to meet that goal. As of year-end 2019, the fund had reserves of $1,655,420. However, a significant storm water/wetland reclamation project is proposed on the former Thompson Oaks golf course property, which may absorb a significant portion of cash reserves.

ALL CAPITAL PROJECTS BY YEAR AND PROJECT TYPE

Capital Equipment Plan	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 & Later Years	TOTAL ALL YEARS
Building	3,000	10,000	3,000	3,000	14,700	1,000	1,000	1,000	1,000	20,000	57,700
Technology (411)	95,000	130,000	175,000	50,000	250,000	55,000	55,000	55,000	55,000	55,000	975,000
Vehicle-Equipment (401)	1,104,172	836,500	469,000	306,500	444,000	347,500	431,000	433,000	274,000	1,913,500	6,559,172
Total Parks & Park Facilities	65,500	65,000	82,500	42,500	60,000	-	-	-	-	-	315,500
Sewer (602)	110,000	58,900	70,000	4,100	500,000	-	60,000	-	72,000	444,500	1,319,500
Storm (600)	-	-	260,000	-	-	-	-	-	-	-	260,000
Total CEP-ALL	**1,377,672**	**1,100,400**	**1,059,500**	**406,100**	**1,268,700**	**403,500**	**547,000**	**489,000**	**402,000**	**2,433,000**	**9,486,872**
	-										
Capital Improvement Plan											
Building Capital Improvement -current	-	-	-	-	-	-	-	-	-	-	-
Savings for City Hall Improvements	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	4,750,000	7,000,000
Street Projects	5,200,000	1,643,250	3,410,000	2,890,000	4,040,000	3,280,000	1,760,000	2,190,000	4,000,000	2,000,000	30,413,250
Sidewalks/Trails (PED Plan)	3,480,000	650,000	686,775	400,000	-	1,500,000	285,000	470,000	300,000	825,000	8,596,775
Street Maintenance	110,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,910,000
Local Street Pavement Plan	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,284,917
Debt Reduction	100,000	-	200,000	90,000	199,395	250,000	200,000	280,000	300,000	250,000	1,869,395
Total Parks & Park Facilities	2,368,046	1,177,500	1,430,000	2,585,200	445,000	650,000	350,000	350,000	150,000	700,000	10,205,746
Sewer	3,900,000	350,000	3,700,000	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000	11,800,000
Storm	300,000	-	-	210,000	-	-	220,500	-	-	231,525	962,025
Total CIP All	**16,008,046**	**4,576,750**	**10,188,895**	**7,293,562**	**5,809,125**	**6,811,224**	**3,953,349**	**4,434,606**	**5,901,498**	**11,065,053**	**76,042,108**
									1,950,000		
TOTAL CEP AND CIP	**17,385,718**	**5,677,150**	**11,248,395**	**7,699,662**	**7,077,825**	**7,214,724**	**4,500,349**	**4,923,606**	**6,303,498**	**13,498,053**	**85,528,980**
REVENUES											
Bonds-General Obligation bonds, Sewer Bonds	3,900,000	-	3,500,000	-	-	-	-	-	-	-	7,400,000
Federal Funds	-	-	-	178,750	1,480,250	-	-	-	-	-	1,659,000
Grants-Dakota Co, State, Met Council	4,273,046	-	-	1,955,200	-	-	-	-	-	-	6,228,246
State Aid-Street maint. MSA	1,400,000	-	1,440,000	1,350,000	-	-	2,000,000	900,000	2,000,000	-	9,090,000
Utility Franchise/LGA allocation	350,000	350,000	425,000	350,000	505,000	305,000	305,000	355,000	305,000	4,805,000	8,055,000
State Aid-LGA-for Debt Reduction/Street Maint./Savings	210,000	200,000	323,160	290,000	399,395	450,000	400,000	480,000	500,000	400,000	3,652,555
Utility Franchise/LGA allocation	1,196,000	1,156,200	1,059,000	1,243,151	896,100	1,123,000	1,202,428	1,104,053	1,154,053	2,262,159	12,396,144
Other Revenues	100,000	953,800	-	-	-	1,000	1,000	1,000	1,000	1,000	1,058,800
Arena Funds	-	-	-	-	10,000	-	-	-	-	-	10,000
Dome Funds	-	-	1,005,500	-	5,000	-	-	-	-	600,000	1,610,500
Sewer Funds	110,000	408,900	270,000	354,100	850,000	350,000	410,000	350,000	422,000	2,194,500	5,719,500
Storm Water Funds	300,000	-	260,000	210,000	-	-	220,500	-	-	231,525	1,222,025
Special Assessments	1,140,000	322,500	815,000	660,000	797,500	820,000	440,000	547,500	1,000,000	500,000	7,042,500
Abatements	-	-	-	40,000	40,000	40,000	40,000	-	-	-	160,000
Third Party Revenues-Donations/Grants	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
Local Sales Tax	1,300,000	1,313,000	1,326,130	1,339,391	1,352,785	1,366,313	1,379,976	1,393,776	1,407,714	1,421,791	13,600,876
LEVY REQUIREMENT	**800,000**	**806,000**	**812,120**	**818,362**	**824,730**	**831,224**	**837,849**	**844,606**	**851,498**	**858,528**	**8,284,916**
TOTAL REVENUES INCLUDING LEVY REQUIREMENT	**16,379,046**	**5,510,400**	**11,235,910**	**8,788,955**	**7,160,760**	**5,286,537**	**7,236,753**	**5,975,935**	**7,641,265**	**13,274,503**	**88,490,063**
(Use of Cash/Add to Cash	**(1,006,672)**	**(166,750)**	**(12,485)**	**1,089,292**	**82,936**	**(1,928,187)**	**2,736,404**	**1,052,329**	**1,337,767**	**(223,550)**	**2,961,083**
City Hall facility fund	**(3,000)**	-	-	-	**(6,000)**	-	-	-	-	**(19,000)**	**(28,000)**
Parks	**172,888**	**100,000**	**26,000**	**(80,000)**	**(90,000)**	**(100,000)**	**250,000**	**200,000**	**400,000**	**200,000**	**1,078,888**
Street Improvement	**(1,360,000)**	**(7,750)**	**171,130**	**638,141**	**(409,465)**	**(1,093,687)**	**2,059,976**	**651,276**	**407,714**	**(78,209)**	**979,126**
Street Maintenance											-
Local Street Pavement Plan											-
Technology	**5,000**	**(30,000)**	-	**50,000**	**5,000**	-	-	**50,000**	-	-	**80,000**
Trails-Sidewalks	**320,000**	**(150,000)**	**(186,775)**	**140,000**	**540,000**	**(960,000)**	**255,000**	**30,000**	**200,000**	**(325,000)**	**(136,775)**
Vehicle and Equipment replacement fund	**(141,560)**	**(79,000)**	**54,000**	**341,151**	**43,400**	**225,500**	**171,428**	**121,053**	**330,053**	**48,659**	**1,114,684**
Storm	-	-	-	-	-	-	-	-	-	-	-
											-
Total change in cash funds	**(1,006,672)**	**(166,750)**	**64,355**	**1,089,292**	**82,935**	**(1,928,187)**	**2,736,404**	**1,052,329**	**1,337,767**	**(173,550)**	**3,087,923**

BUILDINGS

This cost center accounts for the improvement/maintenance expenses to the City Facilities: City Hall and Public Works Building

CITY OF WEST ST. PAUL

Blank Page

Capital Fund-City Hall (CEP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Chairs	3,000	3,000	3,000	3,000	1,000	1,000	1,000	1,000	1,000	-	17,000
CO & NO Gas Detector Sensor	-	7,000	-	-	7,700	-	-	-	-	-	14,700
Dumpster	-	-	-	-	6,000	-	-	-	-	-	6,000
AC unit in Server room										20,000	20,000
Total CEP	**3,000**	**10,000**	**3,000**	**3,000**	**14,700**	**1,000**	**1,000**	**1,000**	**1,000**	**20,000**	**57,700**
City Hall-Windows, Police Space Needs	-	-	-	-	-	-	-	-			-
City Hall Savings Account	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	4,750,000	7,000,000
Total CIP	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**250,000**	**4,750,000**	**7,000,000**
Total CEP/CEP	**253,000**	**260,000**	**253,000**	**253,000**	**264,700**	**251,000**	**251,000**	**251,000**	**251,000**	**4,770,000**	**7,057,700**
REVENUES											
Utility Franchise/LGA allocation	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	4,750,000	7,000,000
Electric Franchise	-	10,000	3,000	3,000	8,700	-	-	-		-	24,700
Other Revenues	-	-	-	-	-	1,000	1,000	1,000	1,000	1,000	5,000
TOTAL REVENUES	**250,000**	**260,000**	**253,000**	**253,000**	**258,700**	**251,000**	**251,000**	**251,000**	**251,000**	**4,751,000**	**7,029,700**
(Use of Cash/Add to Cash	**(3,000)**	**-**	**-**	**-**	**(6,000)**	**-**	**-**	**-**		**(19,000)**	**(28,000)**
Current Cash (2020)	378,289										
Projected Cash	625,289	875,289	1,125,289	1,375,289	1,619,289	1,869,289	2,119,289	2,369,289	2,619,289	7,350,289	
Goal $5,000,000 for future CH needs											

Blank Page

PARKS

This cost center accounts for the improvement/maintenance expenses to the: Parks, Arena, Pool, and Dome

CITY OF WEST ST. PAUL

Blank Page

Capital Fund-Summary of Park Facilities (CEP	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Arena	-	-	-	-	10,000	-	-	-	-	-	10,000
Dome	-	-	5,500	-	-	-	-	-	-	-	5,500
Pool	65,500	65,000	77,000	42,500	50,000	-	-	-	-	-	300,000
Total CEP	**65,500**	**65,000**	**82,500**	**42,500**	**60,000**	**-**	**-**	**-**	**-**	**-**	**315,500**
Arena	1,300,000	1,100,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	100,000	3,350,000
Dome	-	-	1,000,000	-	5,000	-	-	-	-	600,000	1,605,000
Parks	1,068,046	77,500	330,000	2,485,200	340,000	550,000	200,000	200,000	-	-	5,250,746
Pool	-	-	-	-	-	-	-	-	-	-	-
Total CIP	**2,368,046**	**1,177,500**	**1,430,000**	**2,585,200**	**445,000**	**650,000**	**350,000**	**350,000**	**150,000**	**700,000**	**10,205,746**
Total CEP/CEP	**2,433,546**	**1,242,500**	**1,512,500**	**2,627,700**	**505,000**	**650,000**	**350,000**	**350,000**	**150,000**	**700,000**	**10,521,246**
REVENUES											
Bonds	-										-
Grants-Dakota Co, State, Met Council	973,046	-	-	1,955,200	-	-	-	-	-	-	2,928,246
Utility Franchise/LGA allocation	279,388	388,700	533,000	592,500	400,000	550,000	600,000	550,000	550,000	300,000	4,743,588
Other Revenues	54,000	953,800	-	-	-	-	-	-	-	-	1,007,800
Arena Funds	-	-	-	-	10,000	-	-	-	-	-	10,000
Dome Funds	-	-	1,005,500	-	5,000	-	-	-	-	600,000	1,610,500
Third Party Revenues-Donations/Grants	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
TOTAL REVENUES	**2,606,434**	**1,342,500**	**1,538,500**	**2,547,700**	**415,000**	**550,000**	**600,000**	**550,000**	**550,000**	**900,000**	**11,600,134**
(Use of Cash/Add to Cash	**172,888**	**100,000**	**26,000**	**(80,000)**	**(90,000)**	**(100,000)**	**250,000**	**200,000**	**400,000**	**200,000**	**1,078,888**

Capital Fund-Arena (CEP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future Years	TOTAL ALL YEARS
Electric Ice Edger	-	-	-	-	-	-	-	-	-	-	-
Water Heater Replacement (2)	-	-	-	-	-	-	-	-	-	-	-
Bathroom dividers	-	-	-	-	-	-	-	-	-	-	-
Zamboni Batteries	-	-	-	-	10,000	-	-	-	-	-	10,000
Furnace	-	-	-	-	-	-	-	-	-	-	-
Dehumidification	-	-	-	-	-	-	-	-	-	-	-
Doors	-	-	-	-	-	-	-	-	-	-	-
Total CEP	**-**	**-**	**-**	**-**	**10,000**	**-**	**-**	**-**	**-**	**-**	**10,000**
Locker rooms and fitness center	1,300,000	500,000	-	-	-	-	-	-	-	-	1,800,000
Parking Lot	-	600,000	-	-	-	-	-	-	-	-	600,000
Lights	-	-	-	-	-	-	-	-	-	-	-
Arena future improvements savings	-	-	100,000	100,000	100,000	100,000	150,000	150,000	150,000	100,000	950,000
Total CIP	**1,300,000**	**1,100,000**	**100,000**	**100,000**	**100,000**	**100,000**	**150,000**	**150,000**	**150,000**	**100,000**	**3,350,000**
TOTAL CEP AND CIP	**1,300,000**	**1,100,000**	**100,000**	**100,000**	**110,000**	**100,000**	**150,000**	**150,000**	**150,000**	**100,000**	**3,360,000**
REVENUES											
Bonds	-	-	-	-	-	-	-	-	-	-	-
Utility Franchise/LGA allocation	-	146,200	100,000	100,000	100,000	100,000	150,000	150,000	150,000	100,000	1,096,200
Other Revenues	-	953,800	-	-	-	-	-	-	-	-	953,800
Arena Funds	-	-	-	-	10,000	-	-	-	-	-	10,000
Third Party Resources-Donations/Grant	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
TOTAL REVENUES	**1,300,000**	**1,100,000**	**100,000**	**100,000**	**110,000**	**100,000**	**150,000**	**150,000**	**150,000**	**100,000**	**3,360,000**
(Use of Cash/Add to Cash	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Current Arena Cash (2018)	454,792										
Projected Cash	454,792	454,792	554,792	654,792	754,792	854,792	1,004,792	1,154,792	1,304,792	1,404,792	
Goal is 1,300,000											
										Goal is met	

Capital Fund-Parks Improvement (CEP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
	-	-	-	-	-	-	-	-	-	-	-
Total CEP	-	-	-	-	-	-	-	-	-	-	-
Park Redevelopment-Marthlar Park	-	-	250,000	250,000	250,000	250,000	200,000	200,000	-	-	1,400,000
Thompson County Park Master Plan	973,046	-	-	1,955,200	-	-	-	-	-	-	2,928,246
New Warming House	-	-	-	80,000	90,000	100,000	-	-	-	-	270,000
Park Courts	20,000	-	-	-	-	-	-	-	-	-	20,000
Other Park Improvements	-	-	-	-	-	-	-	-	-	-	-
Park Trails	-	-	-	-	-	-	-	-	-	-	-
Park Monument Signs	-	-	-	-	-	200,000	-	-	-	-	200,000
Playground Equipment	75,000	77,500	80,000	-	-	-	-	-	-	-	232,500
Sport Center updates	-	-	-	-	-	-	-	-	-	-	-
Mud Lake	-	-	-	200,000	-	-	-	-	-	-	200,000
Unallocated	-	-	-	-	-	-	-	-	-	-	-
Total CIP-Adjusted	**1,068,046**	**77,500**	**330,000**	**2,485,200**	**340,000**	**550,000**	**200,000**	**200,000**	**-**	**-**	**5,250,746**
REVENUES											
Grants-Dakota Co, State, Met Council	973,046	-	-	1,955,200	-	-	-	-	-	-	2,928,246
Utility Franchise/LGA allocation	213,888	177,500	356,000	450,000	250,000	450,000	450,000	400,000	400,000	200,000	3,347,388
Other Revenues	54,000	-	-	-	-	-	-	-	-	-	54,000
TOTAL REVENUES	**1,240,934**	**177,500**	**356,000**	**2,405,200**	**250,000**	**450,000**	**450,000**	**400,000**	**400,000**	**200,000**	**6,329,634**
(Use of Cash/Add to Cash	**172,888**	**100,000**	**26,000**	**(80,000)**	**(90,000)**	**(100,000)**	**250,000**	**200,000**	**400,000**	**200,000**	**1,078,888**
Current Parks Cash (2020)	994,943.00										
Projected Cash	1,167,831	1,267,831	1,543,831	1,713,831	1,873,831	2,023,831	2,473,831	2,873,831	3,273,831	3,473,831	
Goal $2,000,000						Goal is met					

Capital Fund-Pool (CEP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Bathroom dividers	-	-	3,000	-	-	-	-	-	-	-	3,000
Building Gutters	-	-	8,000	-	-	-	-	-	-	-	8,000
Chemical Probes (2)	-	-	700	-	-	-	-	-	-	-	700
Chlorine Switches	-	-	2,000	-	-	-	-	-	-	-	2,000
Landscaping @ Pool	-	-	2,500	-	-	-	-	-	-	-	2,500
Pool Vacuum	-	-	5,000	-	-	-	-	-	-	-	5,000
Water Heaters	-	15,000	-	-	-	-	-	-	-	-	15,000
LED Lighting	-	-	-	-	-	-	-	-	-	-	-
Epoxy Floor Coat	40,000	-	-	-	-	-	-	-	-	-	40,000
Skimmer Grates	15,500	-	-	-	-	-	-	-	-	-	15,500
Strainer Housings (2)	10,000	-	-	-	-	-	-	-	-	-	10,000
Rehab/Replace Play Features	-	50,000	-	-	-	-	-	-	-	-	50,000
Re-plaster Pool	-	-	30,000	-	-	-	-	-	-	-	30,000
Chemical Pump	-	-	800	-	-	-	-	-	-	-	800
New Chlorinators (4)	-	-	6,000	-	-	-	-	-	-	-	6,000
New Manual Backwash System-smaller pool	-	-	8,000	-	-	-	-	-	-	-	8,000
Sealcoat and restripe parking lot	-	-	6,000	-	-	-	-	-	-	-	6,000
New Pool Deck Chairs	-	-	5,000	-	-	-	-	-	-	-	5,000
Repaint Building	-	-	-	12,500	-	-	-	-	-	-	12,500
Water Slide rehab	-	-	-	12,000	-	-	-	-	-	-	12,000
New Concession Equipment	-	-	-	5,000	-	-	-	-	-	-	5,000
Replace Sound System	-	-	-	2,500	-	-	-	-	-	-	2,500
Replace Eyewash Station	-	-	-	500	-	-	-	-	-	-	500
New Picnic Tables, Benches & Trash Receptacles	-	-	-	10,000	-	-	-	-	-	-	10,000
Add New Security	-	-	-	-	50,000	-	-	-	-	-	50,000
Unallocated	-	-	-	-	-	-	-	-	-	-	-
Total CEP	**65,500**	**65,000**	**77,000**	**42,500**	**50,000**	**-**	**-**	**-**	**-**	**-**	**300,000**
REVENUES											
Utility Franchise/LGA allocation	65,500	65,000	77,000	42,500	50,000	-	-	-	-	-	300,000
											-
TOTAL REVENUES	**65,500**	**65,000**	**77,000**	**42,500**	**50,000**	**-**	**-**	**-**	**-**	**-**	**300,000**
											-
											-
(Use of Cash/Add to Cash	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Current Cash (2020)	133,963.00					-	-	-			-
Projected Cash	133,963.00	133,963.00	133,963.00	133,963.00	133,963.00	133,963.00	133,963.00	133,963.00	133,963.00	133,963.00	

Cash goal is $130,000

Capital Fund-RAC-Dome (CEP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
VFD Motor Control	-	-	5,500	-	-	-	-	-	-	-	5,500
Lacrosse Goals	-	-	-	-	-	-	-	-	-	-	-
Controls	-	-	-	-	-	-	-	-	-	-	-
Total CEP	**-**	**-**	**5,500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**5,500**
Turf	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000
Roof	-	-	-	-	-	-	-	-	-	600,000	600,000
Lift	-	-	-	-	5,000	-	-	-	-	-	5,000
Lights	-	-	-	-	-	-	-	-	-	-	-
Total CIP	**-**	**-**	**1,000,000**	**-**	**5,000**	**-**	**-**	**-**	**-**	**600,000**	**1,605,000**
TOTAL CEP AND CIP	**-**	**-**	**1,005,500**	**-**	**5,000**	**-**	**-**	**-**	**-**	**600,000**	**1,610,500**
REVENUES											
Dome Funds	-	-	1,005,500	-	5,000	-	-	-	-	600,000	1,610,500
TOTAL REVENUES	**-**	**-**	**1,005,500**	**-**	**5,000**	**-**	**-**	**-**	**-**	**600,000**	**1,610,500**
(Use of Cash/Add to Cash	**-**	**-**	**(1,005,500)**	**-**	**(5,000)**	**-**	**-**	**-**	**-**	**(600,000)**	**-**

Blank Page

STREET IMPROVEMENTS

This cost center accounts for the annual street improvement program.

CITY OF WEST ST. PAUL

Blank Page

Capital Fund-Street Improvement (		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Wentworth Improvements-Dakota County Project		640,000	-	-	-	-	-	-	-	-	-	640,000
Oakdale/Thompson Roundabout-Dakota County Project			353,250	-	-	-	-	-	-	-	-	353,250
Annual Street Project-2021-Moreland: From Delaware to Robert Street- reconstruction and utility work		4,560,000	-	-	-	-	-	-	-	-	-	4,560,000
Annual Street Project-2022-Crusader: From Bidwell to Robert street-reconstruction and utility work		-	1,290,000	-	-	-	-	-	-	-	-	1,290,000
Annual Street Project-2023-Shared Cost with St. Paul for Annapolis: From Delaware to Robert Street-includes sidewalks		-	-	3,260,000	-	-	-	-			-	3,260,000
Annual Street Project-2024-Shared Cost with St. Paul for Annapolis: From Robert to Waterloo		-	-	-	2,640,000	-	-	-			-	2,640,000
Annual Street Project-2025-Delaware: Dodd to Hwy 62 (12/5% our share)		-	-	-	-	3,190,000	-	-	-	-	-	3,190,000

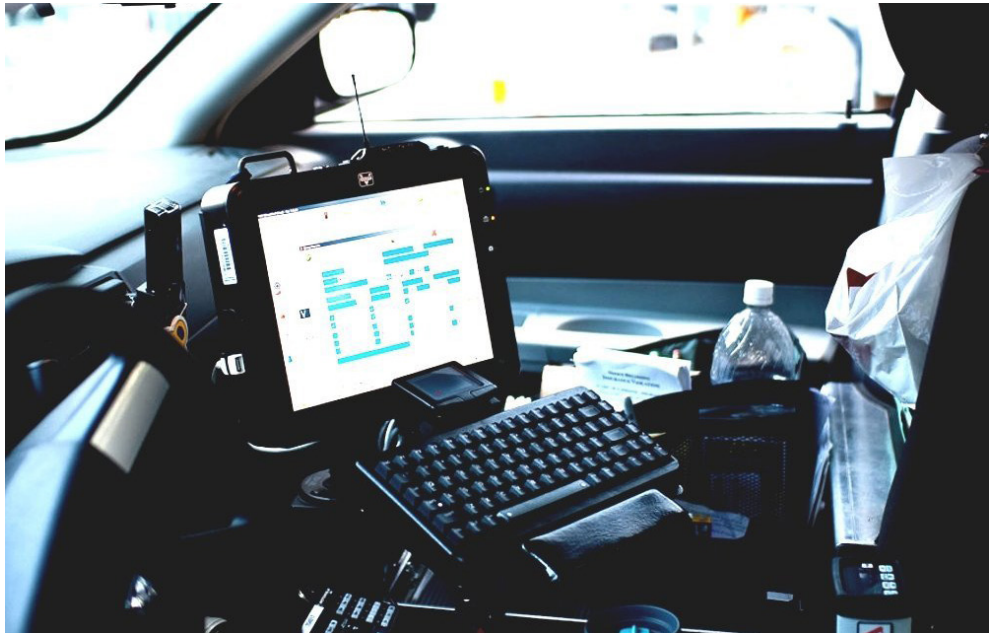
Annual Street Project-2026-Emerson: From Delaware to Charlton		-	-	-	-	-	3,280,000	-	-	-	-	3,280,000
Annual Street Project-2027-Bernard: Stryker to Waterloo		-	-	-	-	-	-	1,760,000	-	-	-	1,760,000
Annual Street Project-2028-Lothenbach: From Robert to Oakdale		-	-	-	-	-	-	-	2,190,000	-		2,190,000
Annual Street Project-2029-Haskell-Charlton to Waterloo		-	-	-	-	-	-	-	-	4,000,000	-	4,000,000
Annual Street Project-2030-Dodd-Smith to St. Paul											2,000,000	2,000,000
Delaware-Reconstruct (County)		-	-	150,000	250,000	850,000	-	-	-	-	-	1,250,000
Marie Mill/Overlay		-	-	-	-	-	-	-	-	-	-	-
Alley		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-		-
Total CIP		**5,200,000**	**1,643,250**	**3,410,000**	**2,890,000**	**4,040,000**	**3,280,000**	**1,760,000**	**2,190,000**	**4,000,000**	**2,000,000**	**30,413,250**
TOTAL CEP AND CIP		**5,200,000**	**1,643,250**	**3,410,000**	**2,890,000**	**4,040,000**	**3,280,000**	**1,760,000**	**2,190,000**	**4,000,000**	**2,000,000**	**30,413,250**
REVENUES												
Federal Funds (Oakdale/Thompson Roundabo		-	-	-	178,750	1,480,250	-	-	-	-	-	1,659,000
State Aid-Street maint. MSA		1,400,000	-	1,440,000	1,350,000		-	2,000,000	900,000	2,000,000	-	9,090,000
Special Assessments		1,140,000	322,500	815,000	660,000	797,500	820,000	440,000	547,500	1,000,000	500,000	7,042,500
Special Sales Tax Revenue		1,300,000	1,313,000	1,326,130	1,339,391	1,352,785	1,366,313	1,379,976	1,393,776	1,407,714	1,421,791	13,600,876
TOTAL REVENUES		**3,840,000**	**1,635,500**	**3,581,130**	**3,528,141**	**3,630,535**	**2,186,313**	**3,819,976**	**2,841,276**	**4,407,714**	**1,921,791**	**31,392,376**
(Use of Cash/Add to Cash		**(1,360,000)**	**(7,750)**	**171,130**	**638,141**	**(409,465)**	**(1,093,687)**	**2,059,976**	**651,276**	**407,714**	**(78,209)**	**979,126**
Beginning Cash flow	1,940,000.00	580,000.00	572,250.00	743,380.00	1,381,521.30	972,056.51	(121,630.42)	1,938,345.77	2,589,621.73	2,997,335.45	2,919,126.30	

Capital Fund-Local Streets (CIP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Annual Street Pavement Plan for local Streets	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,284,917
	-	-	-	-	-	-	-	-	-	-	-
											-
Total CIP	**300,000**	**306,000**	**312,120**	**318,362**	**324,730**	**331,224**	**337,849**	**344,606**	**351,498**	**358,528**	**3,284,917**
TOTAL CEP AND CIP	**300,000**	**306,000**	**312,120**	**318,362**	**324,730**	**331,224**	**337,849**	**344,606**	**351,498**	**358,528**	**3,284,917**
REVENUES											
											-
Special Assessments	-	-	-	-	-	-	-	-	-	-	-
Levy	300,000	306,000	312,120	318,362	324,730	331,224	337,849	344,606	351,498	358,528	3,284,916
TOTAL REVENUES	**300,000**	**306,000**	**312,120**	**318,362**	**324,730**	**331,224**	**337,849**	**344,606**	**351,498**	**358,528**	**3,284,916**
(Use of Cash/Add to Cash	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**(0)**	**(0)**

Blank Page

TECHNOLOGY

This cost center accounts for the annual technology replacements.



CITY OF WEST ST. PAUL

Blank Page

Capital Fund- Technology (CEP)	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Annual PC & Laptop replacement	Various	40,000	20,000	20,000	20,000	20,000	25,000	25,000	25,000	25,000	25,000	245,000
Fiber Improvements	City-Wide	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
Security Cameras	Various	8,000	8,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	64,000
Switch-Router	City-Wide	-	-	-	-	-	-	-	-	-	-	-
Wireless Access Points	City-Wide	7,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	43,000
Dakota Broadband INET	City-Wide	-	-	-	-	-	-	-	-	-	-	-
Door Security Panel Replacement	Fire Bldg.	-	48,000	-	-	-	-	-	-	-	-	48,000
Server Replacement	IT	-	-	-	-	200,000	-	-	-	-	-	200,000
Phone System	City-Wide	-	-	125,000	-	-	-	-	-	-	-	125,000
Dedicated Video Storage	Police	20,000	-	-	-	-	-	-	-	-	-	20,000
Network switches	City-Wide	-	-	-	-	-	-	-	-	-	-	-
SQL Server Version Upgrade	City-Wide	-	30,000	-	-	-	-	-	-	-	-	30,000
Total CEP		**95,000**	**130,000**	**175,000**	**50,000**	**250,000**	**55,000**	**55,000**	**55,000**	**55,000**	**55,000**	**975,000**
REVENUES												
Utility Franchise/LGA allocation		100,000	100,000	175,000	100,000	255,000	55,000	55,000	105,000	55,000	55,000	1,055,000
Other Revenues		-	-	-	-	-	-	-	-		-	-
TOTAL REVENUES		**100,000**	**100,000**	**175,000**	**100,000**	**255,000**	**55,000**	**55,000**	**105,000**	**55,000**	**55,000**	**1,055,000**
(Use of Cash/Add to Cash		**5,000**	**(30,000)**	**-**	**50,000**	**5,000**	**-**	**-**	**50,000**	**-**	**-**	**80,000**
Current Cash Balance		196,750										
Projected Cash		201,750	171,750	171,750	221,750	226,750	226,750	226,750	276,750	276,750	276,750	
Goal is 300,000												
									Goal is met			

Blank Page

PED-SIDEWALK/TRAILS

This cost center accounts for pedestrian sidewalks and trails.

CITY OF
WEST ST. PAUL

Blank Page

Capital Fund-Sidewalks-Trails (PED plan) (CIP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Total CEP	-	-	-	-	-	-	-			-	-
River to River Grade Separated Crossing	2,200,000	-	-	-	-	-	-	-	-	-	2,200,000
Marthaler Trailhead	1,100,000	-	-	-	-	-	-	-	-	-	1,100,000
Moreland	180,000	-	-	-	-	-	-	-	-	-	180,000
Crusader	-	400,000	-	-	-	-	-	-	-	-	400,000
Bidwell (Safe Routes)	-	250,000	-	-	-	-	-	-	-	-	250,000
	-	-	-	-	-	-	-	-	-	-	-
Annapolis	-	-	-	400,000	-	-	-	-	-	-	400,000
Delaware	-	-	-	-	-	-	-	-			-
Emerson	-	-	-	-	-	1,500,000		-	-	-	1,500,000
Thompson Ave/County Rd 6: 2/3 mile dual trail. Viable route for bicyclists and pedestrians travelling from South St. Paul to the center of the Robert St commercial Corridor. (Dakota County led project.)	-	-	275,850	-	-	-	-	-	-	-	275,850
Oakdale Ave/CSAH 73: .6 mile dual gap extends from Wentworth (the River to River Greenway) to Butler Ave. (Dakota County led project.)	-	-	410,925	-	-	-	-	-	-	-	410,925
Butler Ave/CR 4: .2 mile dual gap extends from Dodd to Smith St. (Dakota County Led Project)	-	-	-	-	-	-	135,000	-	-	-	135,000
Butler Ave/CR 4-Thompson Park: .9 mile dual gap extends from Sperl St to Concord St (TH 156). (Dakota County led project.)	-	-	-	-	-	-	150,000	-	-	-	150,000
Mendota Rd/CSAH 14: 1/2 mile gap extends from Robert St (TH 952) to Oakdale Ave (CSAH 73). (Dakota County led project.)	-	-	-	-	-	-	-	-	300,000	-	300,000
Lothenbach	-	-	-	-	-	-	-	470,000	-	-	470,000
Haskell										690,000	690,000
Dodd to Smith/St Paul	-	-	-	-	-	-	-	-	-	135,000	135,000
Total CIP	**3,480,000**	**650,000**	**686,775**	**400,000**	**-**	**1,500,000**	**285,000**	**470,000**	**300,000**	**825,000**	**8,596,775**
TOTAL CEP AND CIP	**3,480,000**	**650,000**	**686,775**	**400,000**	**-**	**1,500,000**	**285,000**	**470,000**	**300,000**	**825,000**	**8,596,775**
REVENUES											
											-
Grants-Dakota Co, State, Met Council	3,300,000										3,300,000
Levy Requirement	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	**500,000**	5,000,000
Special Assessments	-	-	-	-	-	-	-	-	-	-	-
Abatement	-	-	-	40,000	40,000	40,000	40,000	-	-	-	160,000
TOTAL REVENUES	**3,800,000.00**	**500,000.00**	**500,000.00**	**540,000.00**	**540,000.00**	**540,000.00**	**540,000.00**	**500,000.00**	**500,000.00**	**500,000.00**	**8,460,000**
(Use of Cash/Add to Cash	**320,000**	**(150,000)**	**(186,775)**	**140,000**	**540,000**	**(960,000)**	**255,000**	**30,000**	**200,000**	**(325,000)**	**(136,775)**

Blank Page

EQUIPMENT
VEHICLE REPLACEMENT

This cost center accounts for the annual equipment and vehicle replacements for all departments

CITY OF WEST ST. PAUL

Blank Page

Capital Fund-equipment/vehicle (CEP)	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Vehicle	Code	-	-	-	-	-	-	-	-	-	-	-
Vehicle	Community Dev	-	-	-	30,000	30,000	30,000	30,000	30,000	-	-	150,000
1/2 T Pick-up Truck	Engineering	-	-	-	-	-	-	-	-	-	-	-
Salt Shed Roof	Bldg. Maint.	-	-	-	-	-	-	-	-	-	-	-
RPZ Valves-annual-operational	Bldg. Maint.	2,000	-	-	-	-	-	-	-	-	-	2,000
Thermal heat/cool pump units ceiling mounted (7)	Public Works	16,000	16,000	16,000	-	-	-	-	-	-	-	48,000
GEO Thermal Unit-floor unit	Public Works	-	-	-	33,000	-	-	-	-	-	-	33,000
Vehicle	Bldg. Inspections	-	-	-	-	-	-	-	-	-	-	-
Comp Plan Update	Community Dev	-	-	-	-	-	-	-	-	-	-	-
Vehicle	Planning	-	-	-	-	-	-	-	-	-	-	-
Marked Squad	Police	45,000	45,000	47,000	47,000	48,000	48,000	49,000	49,000	50,000	50,000	478,000
Marked Squad 2	Police	45,000	45,000	47,000	47,000	48,000	48,000	49,000	49,000	50,000	50,000	478,000
Unmarked Squad	Police	30,000	30,000	31,000	31,000	31,000	32,000	32,000	32,000	33,000	33,000	315,000
CSO Truck	Police	-	-	-	-	42,000	-	-	-	-	-	42,000
Ballistic Shield Replacement	Police	10,800	-	-	-	-	-	-	-	-	-	10,800
Rifle Replacement	Police	3,000	-	-	-	-	-	-	-	-	-	3,000
Rifle Steel Targets	Police	4,000	-	-	-	-	-	-	-	-	-	4,000
Body Camera's	Police	-	-	-	-	-	-	-	-	-	-	-
Replacement of CBRN Masks	Police	-	-	-	-	-	-	-	-	-	-	-
Squad Video Replacement	Police	-	-	-	-	-	-	-	-	-	-	-
Squad Radios	Police	332,000	-	-	-	-	-	-	-	-	-	332,000
Taser Replacements	Police	-	-	-	-	19,000	-	-	-	-	-	19,000
Voice Dictation Software & Equip	Police	-	-	-	7,500	-	-	-	-	-	-	7,500
Replacement of Tire Deflation Devices	Police	-	-	-	5,000	-	-	-	-	-	-	5,000
Investigator Tablets	Police	-		-	-	-	-	-	-	-	-	-
Pole Mounted Surveillance Camera	Police	-		-	-	-	-	-	-	-	-	-
1 T Dump Truck	Street	-	-	-	-	-	-	-	87,000	-	87,000	174,000
Carbide Plow Cutting Edges	Street	4,500	-	-	4,500	-	-	-	-	-	-	9,000
Truck Tires	Street	-	14,000	-	-	-	14,000	-	-	-	-	28,000
Tire Changer	Street	10,000	-	-	-	-	-	-	-	-	-	10,000
Tandem Dump Truck # 68-15 yrs.	Street	480,000		-	-	-	-	-	-	-	-	480,000
Paint Sprayer	Street	-	-	-	-	-	-	-	-	-	5,000	5,000
Pant Trailer	Street	-	-	-	-	-	-	-	-	-	8,000	8,000
1/2 T Pick-up Truck	Street	45,000	-	-	-	-	-	-	-	-	-	45,000
Compressor	Street	25,754	-	-	-	-	-	-	-	-	-	25,754
Dump Truck - Single Axle s/b replaced in 2018-may not pa	Street		-	-	-	-	-	-	-	-	250,000	250,000
Fork Lift	Street	25,775	-	-	-	-	-	-	-	-	-	25,775
14" Asphalt Planer	Street	-	18,000	-	-	-	-	-	-	-	-	18,000
Dump Truck - Single Axle-15 yrs.	Street	-	230,000		-	-	-	-	-	-	250,000	480,000
Dump Truck - Single Axle-15 yrs.	Street	-	230,000	-		-	-	-	-	-	235,000	465,000
Roller Trailer	Street	-	15,000	-	-	-	-	-	-	-	-	15,000
Water tank	Street	-	20,000	-	-	-	-	-	-	-	-	20,000
Asphalt Hot Box	Street	-	-	47,000	-	-	-	-	-	-	-	47,000
Front End Loader	Street	-	-	140,000	-	-	-	-	-	-	400,000	540,000
Snow Plow Attachment Loader	Street	-	-	20,000	-	-	-	-	-	-	-	20,000
1/2 T Pick-up Truck	Street	-	-	-	50,000	-	45,000	50,000	-	-	-	145,000
3/4 T Pick-up Truck	Street	-	-	-	-	50,000	-	-	-	-	-	50,000
Paving Roller	Street	-	-	-	-	35,000	-	-	-	-	40,000	75,000
Chipper	Street	-	-	-	-	-	50,000	-	-	-	-	50,000
Brine Maker	Street	-	-	-	-	-	-	16,000	-	-	-	16,000
Loader Backhoe	Street	-	-	-	-	-	-	160,000	-	-	-	160,000
3" Wheel Saw	Street	-	-	-	-	-	-	-	-	15,000	-	15,000
Aerial Lift Truck	Street	-	-	-	-	-	-	-	-	-	150,000	150,000
skid steer	Street	-	-	-	-	-	60,000	-	-	-	-	60,000
Snow Blower large	Street	-	-	-	-	-	-	-	-	-	183,000	183,000
Street Paver	Street	-	-	-	-	-	-	-	-	-	100,000	100,000

Tennat Sweeper	Street	-	-	-	-	-	-	-	30,000	-	-	30,000
Appurtenant Park Equipment	Parks	10,000	10,500	11,000	11,500	12,000	12,500	-	-	-	-	67,500
1 T Dump Truck	Parks	-	-	-	-	-	-	-	87,000	83,000	-	170,000
Grounds Sweeper	Parks	-	-	-	-	-	-	-	-	-	-	-
3/4 T Pick-up Truck	Parks	-	-	-	-	50,000	-	-	60,000	-	-	110,000
48" Walk behind Mower	Parks	-	-	-	-	-	-	-	9,000	-	-	9,000
Skid steer	Parks	-	-	-	-	19,000	-	-	-	-	60,000	79,000
Skid steer Snow Blower & Broom attachments	Parks	-	-	-	-	-	-	-	-	-	-	-
Skid steer Trailer	Parks	-	-	-	-	-	-	-	-	-	12,500	12,500
Utility Mower Trailer 1	Parks	-	-	-	-	-	-	-	-	-	-	-
Utility Mower Trailer 2	Parks	-	-	-	-	-	-	-	-	-	-	-
Utility Vehicle	Parks	-	-	50,000	-	-	-	-	-	43,000	-	93,000
Diesel Mower 16'	Parks	-	150,000	-	-	-	-	-	-	-	-	150,000
60" Mower-Deism machine (Snow and Grass)	Parks	-	-	60,000	-	60,000	-	-	-	-	-	120,000
60" Rider Mower	Parks	-	13,000	-	-	-	-	-	-	-	-	13,000
Park Mini Van	Parks	-	-	-	40,000	-	8,000	-	-	-	-	48,000
Field Seeder	Parks	15,343	-	-	-	-	-	-	-	-	-	15,343
1/2 T Pick-up Truck	Parks		-	-	-	-	-	45,000	-	-	-	45,000
										-		
Total CEP		**1,104,172**	**836,500**	**469,000**	**306,500**	**444,000**	**347,500**	**431,000**	**433,000**	**274,000**	**1,913,500**	**6,559,172**

REVENUES											
											-
Utility Franchise/LGA allocation	916,612	757,500	523,000	647,651	487,400	573,000	602,428	554,053	604,053	1,962,159	7,627,856
Other Revenues	46,000	-	-	-	-	-	-	-	-	-	46,000
TOTAL REVENUES	**962,612**	**757,500**	**523,000**	**647,651**	**487,400**	**573,000**	**602,428**	**554,053**	**604,053**	**1,962,159**	**7,673,856**
(Use of Cash/Add to Cash	**(141,560)**	**(79,000)**	**54,000**	**341,151**	**43,400**	**225,500**	**171,428**	**121,053**	**330,053**	**48,659**	**1,114,684**
	2021	2022	2023	2024	2025	2026	2027	2028	2029		
Current Cash Balance	1177386										
Projected Cash Balance	1,035,826	956,826	1,010,826	1,351,977	1,395,377	1,620,877	1,792,305	1,913,358	2,243,411	2,292,070	
Goal is 2,000,000											
								Goal is met			

UTILITY FUNDS

This cost center accounts for the Sewer and Storm water funds.

CITY OF WEST ST. PAUL

Blank Page

Capital Fund-Sewer (CEP)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Jet Truck Hose	-	3,900	-	4,100	-	-	-	-	-	-	8,000
1/2 Ton Pickup	-	-	-	-	-	-	-	-	-	-	-
Camera trailer	110,000	-	-	-	-	-	-	-	-	-	110,000
Generator 50kW	-	-	70,000	-	-	-	-	-	-	90,000	160,000
1 Ton Pickup Truck	-	55,000	-	-	-	-	60,000	-	-	-	115,000
Jet Rodder Truck/Jet-Vactor	-	-	-	-	500,000	-	-	-	-	-	500,000
1/2 Ton Pickup Truck	-	-	-	-	-	-	-	-	45,000	-	45,000
Generator 300dW	-	-	-	-	-	-	-	-	-	120,000	120,000
Lift Station 3 Motors and Pumps	-	-	-	-	-	-	-	-	-	30,000	30,000
Generator 150kW	-	-	-	-	-	-	-	-	-	200,000	200,000
Vehicle	-	-	-	-	-	-	-	-	27,000	-	27,000
Sewer pump trailer	-	-	-	-	-	-	-	-	-	4,500.00	4,500
Total CEP	**110,000**	**58,900**	**70,000**	**4,100**	**500,000**	**-**	**60,000**	**-**	**72,000**	**444,500**	**1,319,500**
Lift station 1	3,000,000	-	-	-	-	-	-			-	3,000,000
Lift Station 1 Force main Replacement	-	-	-	-	-	-	-			-	-
Lift Station 4 Force main Replacement	900,000	-	-	-	-	-	-			-	900,000
Lift Station 2 Upgrade & Force main	-	-	1,000,000	-	-	-	-			-	1,000,000
Lift Station 3 and Force main	-	-	375,000	-	-	-	-			-	375,000
Force main 6 Replacement	-	-	375,000	-	-	-	-			-	375,000
Lift Station 4	-	-	1,400,000	-	-	-	-			-	1,400,000
Sewer replacements for annual street improvement project	-	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	1,750,000	4,550,000
Sanitary Sewer for Delaware Ave Recon.	-	-	200,000	-	-	-	-			-	200,000
	-	-	-	-	-	-	-			-	-
	-	-	-	-	-	-	-			-	-
	-	-	-	-	-	-	-			-	-
Total CIP	**3,900,000**	**350,000**	**3,700,000**	**350,000**	**350,000**	**350,000**	**350,000**	**350,000**	**350,000**	**1,750,000**	**11,800,000**
TOTAL CEP AND CIP	**4,010,000**	**408,900**	**3,770,000**	**354,100**	**850,000**	**350,000**	**410,000**	**350,000**	**422,000**	**2,194,500**	**13,119,500**
REVENUES											
Bonds	3,900,000	-	3,500,000	-	-		-	-		-	7,400,000
Sewer Funds	110,000	408,900	270,000	354,100	850,000	350,000	410,000	350,000	422,000	2,194,500	5,719,500
TOTAL REVENUES	**4,010,000**	**408,900**	**3,770,000**	**354,100**	**850,000**	**350,000**	**410,000**	**350,000**	**422,000**	**2,194,500**	**13,119,500**
(Use of Cash/Add to Cash	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Fund-Storm (CEP)	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030 and future years	TOTAL ALL YEARS
Street Sweeper		-	-	260,000	-	-	-	-	-	-	-	260,000
Total CEP		**-**	**-**	**260,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**260,000**
Thompson Oaks wetland (Dakota Co Led)		100,000	-	-	-	-	-	-	-	-	-	100,000
Cherokee Heights Storm water		-	-	-	-	-	-	-	-	-	-	-
Seidl's Lake Lift Station		-	-	-	-	-	-	-	-	-	-	-
Storm water Pond Cleaning		200,000	-	-	210,000	-	-	220,500	-	-	231,525	862,025
			-	-	-	-	-	-	-	-	-	-
Total CIP		**300,000**	**-**	**-**	**210,000**	**-**	**-**	**220,500**	**-**		**231,525**	**962,025**
TOTAL CEP AND CIP		**300,000**	**-**	**260,000**	**210,000**	**-**	**-**	**220,500**	**-**	**-**	**231,525**	**1,222,025**
REVENUES												
Storm Water Funds		300,000	-	260,000	210,000	-	-	220,500	-	-	231,525	1,222,025
TOTAL REVENUES		**300,000**	**-**	**260,000**	**210,000**	**-**	**-**	**220,500**	**-**	**-**	**231,525**	**1,222,025**
(Use of Cash/Add to Cash		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		**-**	**-**

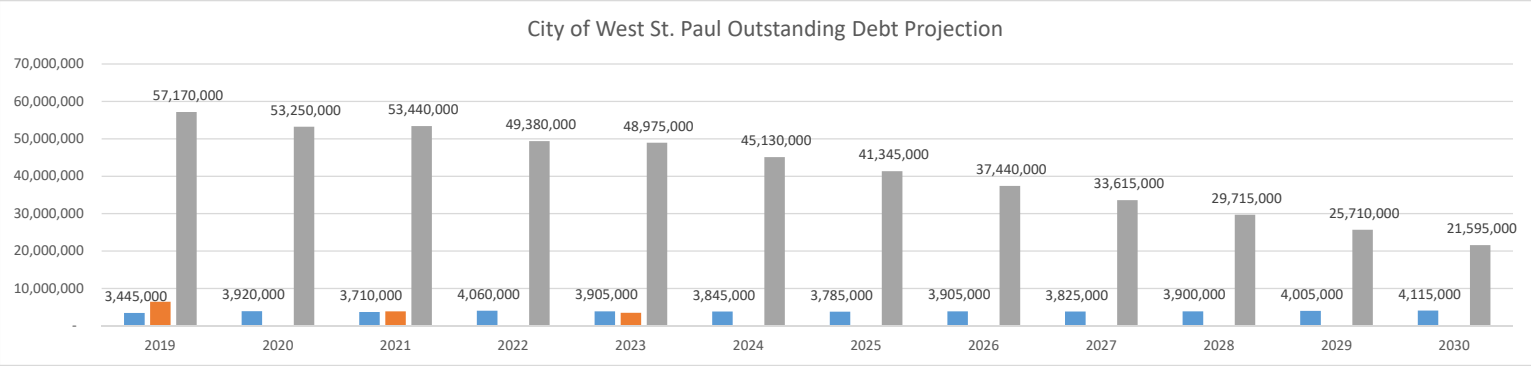
DEBT

CITY OF
WEST ST. PAUL

Blank Page

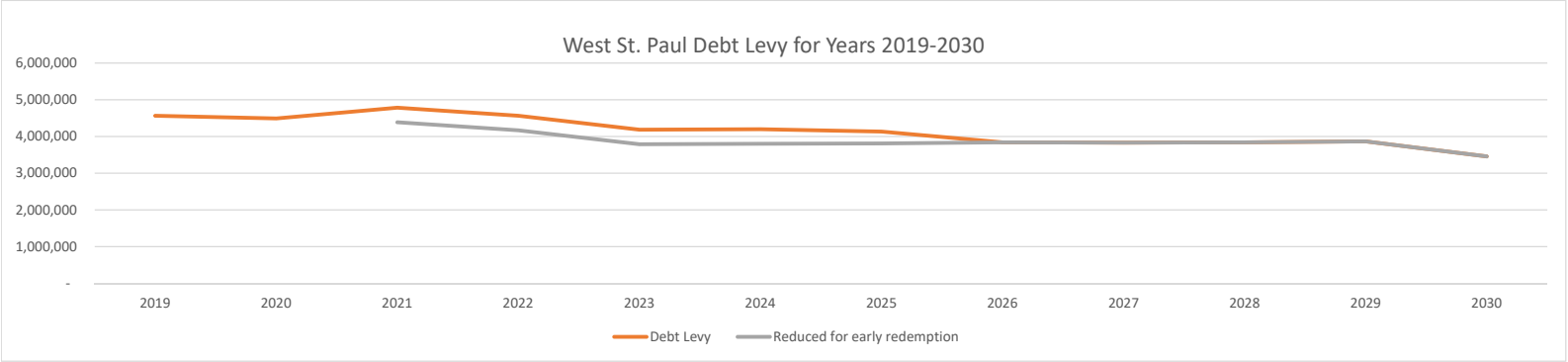
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Principal Paid	3,445,000	3,920,000	3,710,000	4,060,000	3,905,000	3,845,000	3,785,000	3,905,000	3,825,000	3,900,000	4,005,000	4,115,000
Debt Issued	6,455,000		3,900,000		3,500,000	-						
Total Debt Outstanding	57,170,000	53,250,000	53,440,000	49,380,000	48,975,000	45,130,000	41,345,000	37,440,000	33,615,000	29,715,000	25,710,000	21,595,000

Issued Description	Street project Lift Station and Force main	Lift Station-1 Force main-4	Lift Station4 &2 Force main-3



Debt Levy Requirement

	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Debt Levy	4,566,151	4,490,879	4,786,382	4,566,400	4,186,321	4,198,745	4,135,816	3,839,851	3,834,179	3,841,852	3,866,256	3,458,190
Reduced for early redemption			4,386,209	4,167,120	3,788,590	3,803,245	3,812,494	3,839,851	3,834,179	3,841,852	3,866,256	3,458,190



Blank Page

MASTER PLANNING DOCUMENTS & DEFINITIONS

City Council-approved plans that impact the CEP-CIP

CITY OF WEST ST. PAUL

Blank Page

CIP Plans and Definitions

- 2040 Comprehensive Plan; Approved 9/15/2019
  Every ten years the Metropolitan Council requires cities within the seven metro Counties to update their Comprehensive Land Use Plans. Major elements of these plans include Land Use, Transportation, Water Resources, Parks & Trails, Housing, Resilience, and Economic Competitiveness. These plans guide how the community will develop or redevelop during the subsequent decade.

- Housing Plan; Received 8/12/2019
  The plan serves to initiate and provide housing strategies, best practices, and recommendations to advance local initiatives and catalyze conversations and partnerships to address key housing goals/issues throughout the City. It explores alternatives for residential reinvestment and identifies goals to establish a vision intended to maintain and improve the community housing stock.

- Pavement Management Plan; Approved 7/23/2018
  The City is responsible for the maintenance of approximately xx miles of local roadways and xx miles of alleys. The PMP creates a ranking of priority and cost estimates for major maintenance (mill/overlay or reconstruction) of roadways within the community based upon their pavement condition index (PCI).

- Marthaler Park Master Plan; Received 7/16/2018
  Originally created in 2001 the Master Plan for this community scale park has been revisioned to enhance the value of this important asset to the community. It is a multi- facility plan including trails, playgrounds, sledding, tennis, and other amenities.

- ADA Transition Plan; Approved 4/23/2018
  The Transition Plan for Public Right of Way is a document that includes a detailed review of the City's existing pedestrian infrastructure within city right of way and outlines a long-term transition plan for how to achieve full compliance with the ADA regulations of this existing infrastructure. Historically, the city has reviewed these on a project-by-project basis. The county and state are responsible for plans in their respective right of way within West St. Paul.

- Smith-Dodd Small Area Plan; Approved 10/23/2017

  In 2009, five entities joined in collaboration to lead the Smith Avenue Revitalization Initiative: the Riverview Economic Development Association (REDA), the Neighborhood Development Alliance (NeDA), West Side Citizens Organization (WSCO), City of Saint Paul's Department of Planning and Economic Development (PED) and City of West Saint Paul. Together they set objectives and strategies for the economic, environmental and physical future of the Smith Avenue corridor, which stretches from Dodd Road in West Saint Paul north to the High Bridge in Saint Paul. The Smith Avenue Revitalization Plan (SARP) recommends a variety of action steps for the Smith Avenue corridor to guide its ongoing and future use and redevelopment. The revitalization plan includes the intersection of Smith Avenue South and Dodd Road. This intersection is located five blocks from the Mendota Heights border to the west, and two blocks from the Saint Paul border to the north.

  The City completed a small area plan (subset of the larger effort) which includes identification of planning priorities in the following areas:
  - Future land use
  - Building type, placement, parking and landscaping
  - Streetscape and park improvements
  - Realignment of the Smith/Dodd intersection
  - Redevelopment of the city-owned parcel at 1010 Dodd Road
  - Traffic softening on the adjacent Manomin Avenue
  - Bicycle traffic

- Garlough Park Master Plan; Received 8/28/2017

  This report assesses the feasibility of constructing a regional trail which meets Dakota County Regional Greenway Trail Standards and passes through both Garlough Park and Marthaler Park, ending at the corner of Humboldt Avenue and Wentworth Avenue. The intent of this trail segment is to connect with other local trails, a planned regional trail, public and recreational facilities, local businesses, public transportation, and surrounding residential neighborhoods.

- Renaissance Plan; Received 6/21/2017

  This Robert Street area plan is intended to guide future development of public and private spaces along the 2.5 mile mixed use corridor as an update of the original 2001 plan.

- Sports Complex Master Plan; Received 5/18/2017

  The Sports Complex is primarily a community athletic complex. The Master Plan is intended to guide redevelopment of the existing resources. This redevelopment has been occurring and likely will be completed during the timeframe of the 2021 Capital Improvements Plan.

- R2R Master Plan; Received7/13/2015
  This Dakota County regional trail way plan was developed in collaboration with Mendota Heights and West and South St. Paul. The Plan provides recommendations to improve the existing trail, including signage, design improvements, interpretive themes, gateways, as well as crossing recommendations.

- Emerald Ash Borer Management Plan, Approve 1/15/2015
  The EAB Management Plan was developed to provide a strategy on how best to deal with the Ash Tree infestation projected to dramatically affect Ash tree inventory throughout the state of Minnesota. Included are treatment, removal and replacement strategies, initially over a ten-year period.

- Pedestrian and Bicycle Plan, Approved 12/12/2011
  This Pedestrian and Bicycle Master Plan is a tool to guide the long-term efforts (25 years or more) to physical projects, programs and policies that will support walking and biking in West St. Paul to encourage healthy, active living and provide transportation choices.

Blank Page