

# CAPITAL IMPROVEMENT AND EQUIPMENT PLAN



2020-2029

- Buildings
- Park improvements: Parks, Arena, Pool, Dome
- Street Improvements
- Technology Improvements
- Vehicle - Equipment
- Sewer and Storm

## **City of West St. Paul 2020-2029 Capital Equipment and Capital Improvement Plan**

Capital expenditures projected within the CEP (Capital Equipment Plan) and CIP (Capital Improvement Plan) are funding dependent. Funds to complete projected improvements or other expenditures derive from cash reserves, tax levies/property tax, Local Government Aids (LGA) or other governmental funds, franchise fees, contributions from utility, revenue and project funds, benefit assessments, gifts and grants and other available funds. These revenues or cash infusions are projected within this planning document. In those cases within which revenues fall short of projections project delays from what is contained within these plans could occur. Each year, as part of consideration of the budget the City Council will reaffirm or amend the projects, funding sources, and construction timing of that which is contained within the plan.

### **Local Sales Tax and Debt Goals**

During the 2019 legislative session, the State granted the City the ability to collect a local sales tax. This revenue source is to fund the Regional and Critical portions of the street improvement program for the next twenty years. It is the goal of the City to utilize this revenue along with special assessments, franchise fees, Local Government Aid and Municipal State Aid allocations to fund the street improvement program with no issuance of General Obligation debt until at or about 2034. Doing so will allow the City to target a reduction in the outstanding debt of the City to the vicinity of \$20 million vs. the current \$50 million. In 2020, the local sales tax revenue source will begin to be collected for the City of West St. Paul. In 2021, the collection received in 2020, which is estimated at \$1.3 million, is allocated toward the 2021 street improvement program. The City has the option of debt issuance for this critical infrastructure but has determined that leveraging sales tax revenue with other local revenue sources accomplishes both state/local goals of ensuring high-level maintenance of critical corridors with the additional local goal of major roadway maintenance in a deliberate, planned manner.

### **City Hall Facility**

In early 2011, the City Council of the time created a staff/council City Hall Building Committee to provide recommendations regarding the 29,365 square foot City Hall. Between then and 2013 the committee explored various reconstruction, renovation, relocation and expansion options ultimately settling on an \$11 million project budget. Proposed was a 17,500 SF addition and a total renovation of the existing building. A project did not proceed due to other needs of the community.

In 2017, the Council adopted a \$2,356,000 plan to address major maintenance items on the building that had been deferred due to the previously anticipated project. This project began in 2017 and will be complete prior to year-end 2020. Included is replacement of every roof section and HVAC unit, reconstruction/expansion of the parking lot, and complete window replacement, all of which had been identified as building deficiencies by the Building Committee in 2011. Also projected is minor remodeling of the police portion of the building. These asset maintenance items are intended to extend the utility of the existing facility infrastructure by fifteen years. It is proposed, as part of this plan

adoption that the City set aside annual allocations commencing at least by 2021 to create funding ability for a major remodel project toward the end of the life cycle of the 2017-2020 asset replacements.

**The goal is hereby established to improve cash reserves in the Government Facility Capital project.** At year-end 2017, the fund had reserves of \$242,058. The goal is to build reserves to \$5,000,000. This reserve level should provide funds sufficient for 20% of the cost of the Building committee recommendation noted above; thus reducing the amount of corresponding debt for such a project than would otherwise need to occur. Reserves are proposed to be created through the fund balance policy, which designates excess revenues toward this fund and for annual designations of LGA/Franchise fee through the budget process.

### **Parks/Pool/Ice Arena/Regional Athletic Center (Sports Dome)**

Between 2012 and 2018 the City completed a number of improvements to the Park System including construction of the Sports Dome (\$7.072M), and reconstruction of Harmon Park (\$6.8M). Also completed was rehabilitation of the Sports Complex (\$1.521M with \$109K scheduled for 2019), major rehabilitation of the Ice Arena in partnership with SD197 and the City of Mendota Heights (\$1.866 M) and various improvements to the trail system almost all of which required debt issuance. Within this CIP, it is projected that the Park Capital Project fund be seeded with available Local Government Aid dollars (LGA) and ROW franchise fees to allow for future improvements to the Park system while avoiding future debt issuance.

The City completed the Marthaler Master Plan in 2018. This is the last of the community scale parks proposed for redevelopment. In past years, it had been anticipated that the City would issue debt to complete the \$3.1 million in improvements projected in this plan. Within this CIP, policy has changed to both pursue only plan segments that are able to leverage third party funding and to accumulate cash reserves sufficient to provide for those plan elements in order to avoid debt issuance.

The City has been collaborating with Dakota County to facilitate construction of the final leg of the Regional River to River Trail way by 2021. It is intended that this project proceed to the extent the City is able to leverage other development goals in concert with trail development.

The Twin Cities YMCA currently operates the Outdoor Pool (ca. 1950; major renovations in 1985 and 1999) between June and August. The City is responsible, as the property owner, for maintenance and upkeep of the facility. Due to the identified need of about \$400,000 in capital improvements, it is anticipated that this facility will require about \$130,000 annually in taxpayer support over the next five years. As a result, it is anticipated that the City will be reviewing alternatives in operating models in coming years.

The Ice Arena (ca. 1972 with major renovations in 1997 and 2015) provides indoor skating opportunities for School District 197 teams, for contracted Booster Club skating and open skate opportunities. In an averaged year, it is projected that WSP taxpayer support is at about \$62,000.

In 2015, the City entered a Joint Powers Agreement (JPA) with SD 197 and the City of Mendota Heights to jointly renovate the John V. Hoene Ice Arena located in West St. Paul. Each partner contributed \$555,333 under the JPA toward a projected \$1,866,000 improvement of the Ice system, HVAC, electrical and exterior issues completed in the 2016-18 timeframe (ensuring that the Arena will continue in operation until at least 2022). While that project is complete, there remains approximately \$490,000 in parking lot and other repairs projected over the 2019-20 timeframe. Upon completion of these improvements it is not anticipated that further near term capital expense is necessitated other than maintenance activities.

The Regional Athletic Center (RAC) opened for business on November 19, 2012 at 1645 Livingston Avenue on property, which had formerly been the location of the Public Works Department adjacent to City Hall. The RAC is operated by SFDMG under contract with the City. As part of the financing of the facility the City is required to set aside funds for turf replacement (projected in 2023) and replacement of the Dome fabric (projected in 2028). The annual taxpayer support of the RAC is projected at \$231,820 per year due to levy support required for debt.

Debt on this facility includes a G.O. taxable tax abatement bond with principal at year-end 2017 of \$1,910,000. This issue will be retired in 2026 after which principal payments on the non-taxable \$2,560,000 abatement bond commence. That issue will retire in 2034.

**The goal is hereby established to improve cash balances in each of the related park funds as follows:**

<u>Fund</u>	<u>Target</u>	<u>Year-end 2018</u>
Park Improvement	\$2,000,000	\$ 744,695
Pool	included	NA
Arena	\$1,300,000	\$ 154,819
RAC	\$3,000,000	\$1,648,681

Cash reserves are anticipated through designation of LGA and Franchise fee revenues, through fund balance policy directing excess revenues and through budget allocations toward specific projects in advance of moving forward with individual projects. The metric for Park Improvements is 4-years of average capital needs. For Arena and RAC, the metric is one year of operations and long-term capital needs.

In 2019, Council directed a global project estimate for completion of the 2011 Pedestrian/Bike plan. To build out the sidewalk portion of the plan is estimated at between \$10M-30M. The \$10M assumes no right of way (ROW) is needed, \$30M assumes they all need ROW. For the trail

portion of the plan, we are at \$5M to \$10M depending on ROW needs. Trails are wider than sidewalks so ROW is typically needed. It is expected that progress toward completion of the plan is dependent upon grants and other third party funding.

### Streets

Typical City allocation of resources toward the annual pavement management program (initiated in 2006) has been about \$2.4million (2008-2014) excepting the \$46 million State Highway 3 project (2014-2017) which absorbed \$26 million in local cash and debt issuance. 2017-18 projects totaled about \$10.9 million in part due to County led projects with a local cost share. 2019, is also a large construction year, again due in part to joint projects with the County and reconstruction of a commercial collector roadway. Upon completion of these projects, the annual pavement management program will be moderated in 2020 in preparation for integration of sales tax funded critical infrastructure beginning in 2021.

In 2018, the City adopted a prioritization of future street reconstruction and mill/overlay projects totaling over \$100 million in projected need over the next 20-25 years. The City funds street improvements primarily from the property tax (or debt) supplemented by Minnesota State Aid (MSA) dollars (\$836,045 in 2019 and \$944,150 in 2020); utility funds if projects include improvements to those systems, benefit assessments, and grant funds. Beginning in 2021 the City will be able to use Sales Tax revenues toward critical roadway infrastructure as adopted by the State Legislature in 2019.

The assessment policy, recognizing a unique benefit to properties abutting public improvements, was amended during 2018. For reconstructed streets, the cost burden upon benefitting properties continues at 25% of total project costs with pre-project sample benefit appraisals verifying benefit at least as great as proposed assessments, which in many cases will now be on a per lot basis. Mill/overlay projects changed from a 25% cost share to 35%. In 2019, the assessment policy was revised again concerning sidewalks. The City will not pay 100% of the sidewalk reconstruction portion of a project.

**The goal is hereby established to ensure a cash reserve target in the Street Maintenance fund.** The goal is two years of operations, which creates a metric of \$700,000. Current cash reserves are at \$1,102,124. The pavement management priority one and two projects is currently not on track for major maintenance project implementation. This means that street maintenance needs for other methods of maintaining roadway infrastructure will grow in the future (absent additional revenues such as LOST noted above). If those revenues do not come to pass the budgetary allocations to street maintenance operations will need to grow in the future.

### Bikeways and Walkways

In 2011, the City endeavored to study its pedestrian and bicyclist facilities to provide a long term plan to improve from the existing condition. It contracted with the planning firm of Hoisington Koepler Group. The citizen participation portion of the planning project was from April to October after which the City Council accepted the Bicycle and Pedestrian Master Plan dated December 5, 2011. The plan is a “tool to guide the long term efforts (25 years or more) to physical projects, programs and policies that will support walking and biking in West St. Paul.”

The priorities identified within the plan are the following routes with status as:

- NURT (AKA River to River Regional Trail way)
  - Segment from Wentworth to Oakdale/Thompson scheduled for bid by County June 2020
  - Segment through Marthaler Park conceptually designed but not funded
  - Segment north of Oakdale/Thompson included in 2019 SHIP planning grant request
- Charlton from Annapolis to Marie
  - Walkway exists on at least one side of the road, some areas both sides  
(Emerson to Butler and Arion to just north of Bernard)
- Robert Street from Annapolis to Mendota Road
  - Completed as part of the 2014-2017 Robert Street Reconstruction
- Livingston from Wentworth to Mendota Road
  - Completed in 2019
- Oakdale from Bernard to Emerson and from Thompson to Mendota Road
  - Segment from Mendota Road to Wentworth completed in 2019
  - Segment from Bernard to Emerson:
    - Emerson to West Chester Place no walk
    - West Chester Place to Conner walk on west side
    - Conner to Bernard walk on both sides
- Bidwell from Butler to Thompson
  - Annual Safe Routes to School Grant funding request; not yet funded
- Marie from Delaware to Oakdale
  - Final segment complete in 2019
- Butler from Delaware to Highway 52
  - Delaware to Smith no walk
  - Smith to Manomin walk on north side only
  - Manomin to Stassen walk on both sides
  - Stassen to Hwy 52 no walk

Additionally, main routes were identified as

- Delaware from Annapolis to Marie  
Included in 2020-2029 City CIP as 2025 project; requires County and Mendota Heights approval
- Wentworth from Delaware to South St. Paul
  - Segment from Delaware to Robert completed in 2019
  - Pedestrian Crossing at Marthaler Lane scheduled for 2020
  - Marthaler to Oakdale existing trail
  - Oakdale to Meadows trail through Sports Complex
  - Meadows to TH 52 trail on south side
- Mendota Road from Delaware to South St. Paul
  - Delaware to Charlton no walk
  - TH 62 intersection to Robert walk on north side
  - Robert to Oakdale walk on south side (IGH)
  - Oakdale to TH 52 walk on both sides

In addition to Priority and Main Routes, the plan identifies lower priority local and access routes. On May 24, 2019, Engineering estimated that completion of gaps within the entire Bike/Pedestrian plan could be accomplished at a cost of \$15 million plus the cost of any necessary right of way or easement acquisition. Some segments will be constructed as part of development and redevelopment projects. Others would be coordinated with roadway reconstruction projects. Third party/grant funding of Priority and Main routes are continuously sought.

As part of its Capital Improvement, planning the City Council has identified a need to allocate property tax levy dollars toward completion of the improvements identified within the Pedestrian and Bicycle Master Plan. This allocation, estimated at an average of \$500,000/year beginning in 2021 will result in a projected average cost of 2 points in the levy rate beyond what the rate would be absent the allocation.

### Technology

The Technology fund provides for ongoing PC replacement and other infrastructure needs projected, on average at about \$55,000/year. Over the next five years, however, budgetary allocations are somewhat greater due to the planned replacement of a server as well as the need for a new phone system within the next few years.

West St. Paul has a history of aggressively improving technology capabilities as a method of improving operational efficiencies and customer service delivery. Due to the importance of technology to the operation, the CEP allocates fixed transfers of LGA funds annually to the cost center.

**The goal is hereby established to ensure a future cash reserve for two years of capital needs.** The metric to achieve this goal is projected at \$300,000 in reserves. As of year-end 2018, the fund had a cash balance of \$159,469.

### Vehicle and Equipment

Over the next five years, it is proposed that ROW franchise fees be allocated to the CEP (Capital Equipment Plan) to provide stability within the fund with targeted replacements nearing \$800K/year. **Further, a goal is hereby established to grow the fund balance over time to provide for two years of averaged capital replacement needs.** This metric provides flexibility to take advantage of pricing opportunities from time to time and provides for continued replacement of rolling stock in those instances where budget shortfalls may not otherwise allow for such. At year-end 2018, the fund had cash reserves of \$1,322,997. Target fund reserves are at \$2 million.

### Sanitary Sewer

The next four years of this CIP will represent a significant period for the sanitary sewer system. Projected is reconstructions of Lift Stations 1 and 4, an upgrade of Station 2 and replacement of the force mains associated with these stations as well as Lift Stations 3 and 6. Within our Capital Planning for the near term, these projects are the top priority. Much of the sanitary sewer infrastructure is beyond fifty years of age. Failure of lift stations or associated force mains can result in deleterious service delivery impacts to significant areas of the community including both homes and businesses. Hence, we see proceeding with the programmed projects as mandatory. Additionally, we must continue forging ahead on meeting Metropolitan Council directed I&I goals to reduce storm water infiltration into the sanitary piping system (which is later treated at the Metro plants).

**A goal is hereby established to ensure that in the future the community has funding capacity to address infrastructure replacement and one year of operations.** Intended is creation of \$4 million in cash reserves going forward. As of year-end 2017, cash in this fund was at \$1,289,127.

### Storm Water

The Storm water utility was created in 2005 (for billings beginning February 2006) in order to respond to the 1972 Federal Clean Water Act and the National Pollutant Discharge Elimination System (NPDES) under a MS4 Phase II permit (municipal separate storm sewer system). These EPA

directed programs receive local administration through the MN PCA and watershed districts and watershed management organizations (WMO). West St. Paul is wholly contained within the Lower Mississippi WMO along with that portion of St. Paul just to our north to the Mississippi River, Mendota Heights, South St. Paul, Sunfish Lake, and a portion each of Inver Grove Heights, Lillydale, and Mendota.

The utility provides funding for the administration, planning, implementation and maintenance of the storm water management programs and projects. The utility charges each developed parcel of property within the community based upon a residential equivalency factor (REF). Each single-family property is charged one REF over the course of a year billed by the St. Paul Regional Water Utility on behalf of West St. Paul. Other types of properties are charged a multiplier of an REF. For instance, commercial property is charged 7.9 REF's/acre which is a multiplier created by the amount of storm water runoff anticipated from commercial rooftops and parking lots. In total, there are about 9600 REF's across the community.

Over the next five years, the CIP/CEP anticipates about \$800,000 in projects and equipment replacement in addition to labor and other maintenance and administrative expense.

**The goal is hereby established to ensure that the Storm Water Fund has cash reserves for one year of operations plus capital needs.** Currently it is projected that the fund requires \$1 million in cash to meet that goal. As of year-end 2018, the fund had reserves of \$1,112,755, which is in excess of the cash goal. However, in the near term a portion of cash reserves will be spent down due to projects within the CIP.

**ALL CAPITAL PROJECTS BY YEAR AND PROJECT TYPE**

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 & Later Years	TOTAL ALL YEARS
<b>Capital Equipment Plan</b>											
Building	6,000	3,000	10,000	3,000	3,000	8,700	1,000	1,000	1,000	1,000	36,700
Technology (411)	95,000	168,000	48,000	55,000	55,000	55,000	55,000	55,000	-	586,000	586,000
Vehicle-Equipment (401)	631,500	872,612	771,500	363,000	221,500	423,000	277,500	372,000	146,000	5,714,112	4,078,612
Total Parks & Park Facilities	230,000	65,500	65,000	82,500	42,500	60,000	-	-	-	-	545,500
Sewer (602)	3,700	155,000	58,900	-	4,100	500,000	-	60,000	-	1,221,700	781,700
Storm (600)	-	-	-	260,000	-	-	-	-	-	260,000	260,000
<b>Total CEP-ALL</b>	<b>966,200</b>	<b>1,264,112</b>	<b>953,400</b>	<b>763,500</b>	<b>326,100</b>	<b>1,046,700</b>	<b>333,500</b>	<b>488,000</b>	<b>147,000</b>	<b>7,782,812</b>	<b>6,288,512</b>
<b>Capital Improvement Plan</b>											
Building Capital Improvement	556,900	-	-	-	-	-	-	-	-	-	556,900
Savings for City Hall Improvements	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	2,000,000
Street Projects	890,000	5,525,000	2,840,000	3,160,000	4,640,000	3,190,000	3,280,000	1,760,000	2,190,000	27,220,000	27,475,000
Sidewalks/Trails (PED Plan)	3,300,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	-	7,300,000
Street Maintenance	-	110,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,510,000
Debt Reduction	183,971	100,000	-	200,000	98,411	99,395	-	-	-	-	681,777
Total Parks & Park Facilities	1,488,543	2,458,046	1,277,500	1,456,000	2,505,200	350,000	550,000	500,000	500,000	-	11,085,289
Sewer	2,750,000	900,000	1,650,000	1,250,000	1,060,000	350,000	350,000	350,000	350,000	2,100,000	9,010,000
Storm	95,000	300,000	-	-	-	-	-	-	-	-	395,000
<b>Total CIP All</b>	<b>9,264,414</b>	<b>10,143,046</b>	<b>6,717,500</b>	<b>7,016,000</b>	<b>9,253,611</b>	<b>4,939,395</b>	<b>5,130,000</b>	<b>3,560,000</b>	<b>3,990,000</b>	<b>30,770,000</b>	<b>60,013,966</b>
<b>TOTAL CEP AND CIP</b>	<b>10,230,614</b>	<b>11,407,158</b>	<b>7,670,900</b>	<b>7,779,500</b>	<b>9,579,711</b>	<b>5,986,095</b>	<b>5,463,500</b>	<b>4,048,000</b>	<b>4,137,000</b>	<b>38,552,812</b>	<b>66,302,478</b>
<b>REVENUES</b>											
Bonds-General Obligation bonds, Sewer Bonds	3,390,000	3,346,250	1,650,000	1,250,000	1,060,000	-	-	-	-	2,100,000	10,696,250
Federal Funds	-	178,750	1,480,250	-	-	-	-	-	-	-	1,659,000
Grants-Dakota Co, State, Met Council	4,964,043	973,046	129,800	525,000	3,705,200	-	-	-	-	-	10,297,089
State Aid-Street maint. MSA	250,000	1,400,000	-	1,240,000	1,250,000	-	-	2,000,000	900,000	6,000,000	7,040,000
State Aid-LGA	900,000	350,000	527,500	581,000	350,000	505,000	605,000	505,000	505,000	1,305,000	4,828,500
State Aid-LGA-for Debt Reduction/Street Maint./Savings	183,971	210,000	200,000	400,000	298,411	299,395	200,000	545,000	545,000	3,270,000	2,881,777
Electric/gas Franchise	761,250	1,196,000	978,700	903,000	1,243,151	895,700	823,000	952,428	954,053	8,187,589	8,707,282
Other Revenues	69,000	-	896,000	-	-	-	1,000	1,000	1,000	1,000	968,000
Arena Funds	-	-	-	-	-	10,000	-	-	-	-	10,000
Dome Funds	-	-	-	1,005,500	-	-	-	-	-	600,000	1,005,500
Sewer Funds	3,700	155,000	58,900	-	4,100	850,000	350,000	410,000	350,000	440,000	2,181,700
Storm Water Funds	95,000	300,000	-	260,000	-	-	-	-	-	-	655,000
Special Assessments	63,000	1,140,000	322,500	640,000	660,000	797,500	820,000	440,000	635,000	6,805,000	5,518,000
Local Sales Tax	1,300,000	1,300,000	1,313,000	1,326,130	1,339,391	1,352,785	1,366,313	1,379,976	1,393,776	8,660,276	12,071,372
<b>TOTAL REVENUES</b>	<b>11,979,964</b>	<b>10,549,046</b>	<b>7,556,650</b>	<b>8,130,630</b>	<b>9,910,253</b>	<b>4,710,381</b>	<b>4,165,313</b>	<b>6,233,404</b>	<b>5,283,829</b>	<b>37,368,865</b>	<b>68,519,470</b>
<b>(Use of Cash/Levy Requirement)/Add to Cash-Debt Reduction</b>	<b>1,749,350</b>	<b>(858,112)</b>	<b>(114,250)</b>	<b>351,130</b>	<b>330,542</b>	<b>(1,275,715)</b>	<b>(1,298,187)</b>	<b>2,185,404</b>	<b>1,146,829</b>	<b>(1,183,947)</b>	<b>2,216,992</b>
City Hall facility fund	(59,900)	(3,000)	-	-	-	-	-	-	-	-	(62,900)
Parks	450,750	82,888	(57,800)	-	-	-	-	-	-	-	475,838
Street Improvement	1,363,000	(360,000)	405,550	571,130	609,391	(1,039,715)	(1,093,687)	2,059,976	738,776	-	3,254,422
Street Maintenance	-	-	-	-	-	-	-	345,000	345,000	-	690,000
Technology	7,000	(68,000)	52,000	45,000	45,000	-	-	-	55,000	-	136,000
Vehicle and Equipment replacement fund	(11,500)	(10,000)	(14,000)	235,000	426,151	264,000	295,500	280,428	508,053	-	1,973,632
Storm	-	-	-	-	-	-	-	-	-	-	-
<b>Total change in cash funds</b>	<b>1,749,350</b>	<b>(358,112)</b>	<b>385,750</b>	<b>851,130</b>	<b>1,080,542</b>	<b>(775,715)</b>	<b>(798,187)</b>	<b>2,685,404</b>	<b>1,646,829</b>	<b>-</b>	<b>6,466,992</b>
Levy requirement	-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	500,000	-
LGA/Franchise revenue allocated to General fund	789,500	905,068	981,479	830,556	850,139	1,069,523	1,168,809	772,349	848,972	-	-

# BUILDINGS

This cost center accounts for the improvement/maintenance expenses to the City Facilities: City Hall and Public Works Building



Capital Fund-City Hall (CEP)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Chairs	6,000	3,000	3,000	3,000	3,000	1,000	1,000	1,000	1,000	1,000	22,000
CO & NO Gas Detector Sensor	-	-	7,000	-	-	7,700	-	-	-	-	14,700
<b>Total CEP</b>	<b>6,000</b>	<b>3,000</b>	<b>10,000</b>	<b>3,000</b>	<b>3,000</b>	<b>8,700</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>36,700</b>
City Hall-Windows, Police Space Needs	556,900	-	-	-	-	-	-	-	-	-	556,900
City Hall Savings Account	-	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	3,250,000
<b>Total CIP</b>	<b>556,900</b>	<b>250,000</b>	<b>1,250,000</b>	<b>3,806,900</b>							
<b>Total CEP/CEP</b>	<b>562,900</b>	<b>253,000</b>	<b>260,000</b>	<b>253,000</b>	<b>253,000</b>	<b>258,700</b>	<b>251,000</b>	<b>251,000</b>	<b>251,000</b>	<b>1,251,000</b>	<b>3,843,600</b>
<b>REVENUES</b>											
State Aid-LGA	500,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	3,750,000
Electric Franchise	-	-	10,000	3,000	3,000	8,700	-	-	-	-	24,700
Other Revenues	3,000	-	-	-	-	-	1,000	1,000	1,000	1,000	7,000
<b>TOTAL REVENUES</b>	<b>503,000</b>	<b>250,000</b>	<b>260,000</b>	<b>253,000</b>	<b>253,000</b>	<b>258,700</b>	<b>251,000</b>	<b>251,000</b>	<b>251,000</b>	<b>1,251,000</b>	<b>3,781,700</b>
<b>(Use of Cash/Levy Requirement)/Add to Cash-Debt Redu</b>	<b>(59,900)</b>	<b>(3,000)</b>	-	-	-	-	-	-	-	-	<b>(61,900)</b>
Current Cash (2018)	392,445	639,445	889,445	1,139,445	1,389,445	1,639,445	1,889,445	2,139,445	2,389,445	2,389,445	
Goal \$5,000,000 for future CH needs											

# PARKS

This cost center accounts for the improvement/maintenance expenses to the: Parks, Arena, Pool, and Dome



Capital Fund-Summary of Park Facilities (CEP)	2,020	2,021	2,022	2,023	2,024	2,025	2,026	2,027	2,028	2029 and future years	TOTAL ALL YEARS
Arena	172,000	-	-	-	-	10,000	-	-	-	-	182,000
Dome	-	-	-	5,500	-	-	-	-	-	-	5,500
Pool	58,000	65,500	65,000	77,000	42,500	50,000	-	-	-	-	358,000
<b>Total CEP</b>	<b>230,000</b>	<b>65,500</b>	<b>65,000</b>	<b>82,500</b>	<b>42,500</b>	<b>60,000</b>	-	-	-	-	<b>545,500</b>

Arena	-	1,300,000	1,100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	3,000,000
Dome	-	-	-	1,000,000	-	-	-	-	-	600,000	1,000,000
Parks	1,488,543	1,158,046	177,500	356,000	2,405,200	250,000	450,000	400,000	400,000	400,000	7,085,289
Pool	-	-	-	-	-	-	-	-	-	-	-
<b>Total CIP</b>	<b>1,488,543</b>	<b>2,458,046</b>	<b>1,277,500</b>	<b>1,456,000</b>	<b>2,505,200</b>	<b>350,000</b>	<b>550,000</b>	<b>500,000</b>	<b>500,000</b>	-	<b>11,085,289</b>

<b>Total CEP/CEP</b>	<b>1,718,543</b>	<b>2,523,546</b>	<b>1,342,500</b>	<b>1,538,500</b>	<b>2,547,700</b>	<b>410,000</b>	<b>550,000</b>	<b>500,000</b>	<b>500,000</b>	<b>-</b>	<b>11,630,789</b>
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#### REVENUES

Bonds		1,300,000									1,300,000
State Aid-LGA	300,000	-	177,500	231,000	-	200,000	300,000	200,000	200,000	-	1,608,500
Grants-Dakota Co, State, Met Council	1,664,043	973,046	-	-	1,955,200	-	-	-	-	-	4,592,289
Electric Franchise	161,250	333,388	211,200	302,000	592,500	200,000	250,000	300,000	300,000	-	2,650,338
Other Revenues	44,000	-	896,000	-	-	-	-	-	-	-	940,000
Arena Funds	-	-	-	-	-	10,000	-	-	-	-	10,000
Dome Funds	-	-	-	1,005,500	-	-	-	-	-	600,000	1,005,500
<b>TOTAL REVENUES</b>	<b>2,169,293</b>	<b>2,606,434</b>	<b>1,284,700</b>	<b>1,538,500</b>	<b>2,547,700</b>	<b>410,000</b>	<b>550,000</b>	<b>500,000</b>	<b>500,000</b>	<b>600,000</b>	<b>12,106,627</b>

<b>(Use of Cash/Levy Requirement)/Add to Cash-Debt Redu</b>	<b>450,750</b>	<b>82,888</b>	<b>(57,800)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600,000</b>	<b>475,838</b>
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Capital Fund-Arena (CEP)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future Years	TOTAL ALL YEARS
Electric Ice Edger	-	-	-	-	-	-	-	-	-	-	6,850
Water Heater Replacement (2)	-	-	-	-	-	-	-	-	-	-	12,000
Bathroom dividers	-	-	-	-	-	-	-	-	-	-	7,750
Zamboni Batteries	-	-	-	-	-	10,000	-	-	-	-	10,000
Furnace	22,000	-	-	-	-	-	-	-	-	-	60,000
Dehumidification	150,000	-	-	-	-	-	-	-	-	-	150,000
Doors	-	-	-	-	-	-	-	-	-	-	7,000
<b>Total CEP</b>	<b>172,000</b>	-	-	-	-	<b>10,000</b>	-	-	-	-	<b>253,600</b>
Arena Improvements	-	1,300,000	1,100,000	-	-	-	-	-	-	-	2,400,000
Lights	-	-	-	-	-	-	-	-	-	-	59,000
Arena future improvements savings	-	-	-	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
<b>Total CIP</b>	-	<b>1,300,000</b>	<b>1,100,000</b>	<b>100,000</b>	<b>3,059,000</b>						
<b>TOTAL CEP AND CIP</b>	<b>172,000</b>	<b>1,300,000</b>	<b>1,100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>110,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>3,312,600</b>
<b>REVENUES</b>											
Bonds	-	1,300,000	-	-	-	-	-	-	-	-	1,300,000
Electric Franchise	100,000	-	146,200	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,101,200
Other Revenues	-	-	896,000	-	-	-	-	-	-	-	1,075,848
Arena Funds	-	-	-	-	-	10,000	-	-	-	-	10,000
<b>TOTAL REVENUES</b>	<b>100,000</b>	<b>1,300,000</b>	<b>1,042,200</b>	<b>100,000</b>	<b>100,000</b>	<b>110,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>3,487,048</b>
<b>(Use of Cash/LEVY REQUIREMENT)Add to Cash-Debt Redu</b>	<b>(72,000)</b>	-	<b>(57,800)</b>	-	-	-	-	-	-	-	<b>174,448</b>

Current Arena Cash (2018) 287,067.00 287,067.00 229,267.00 329,267.00 429,267.00 529,267.00 629,267.00 729,267.00 829,267.00 929,267.00

Capital Fund-Dome (CEP)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
VFD Motor Control	-	-	-	5,500	-	-	-	-	-	-	5,500
Lacrosse Goals	-	-	-	-	-	-	-	-	-	-	2,400
Controls	-	-	-	-	-	-	-	-	-	-	7,000
<b>Total CEP</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,900</b>
Turf	-	-	-	1,000,000	-	-	-	-	-	-	1,000,000
Roof	-	-	-	-	-	-	-	-	-	600,000	600,000
<b>Total CIP</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600,000</b>	<b>1,600,000</b>
<b>TOTAL CEP AND CIP</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,005,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600,000</b>	<b>1,614,900</b>
<b>REVENUES</b>											
Dome Funds	-	-	-	1,005,500	-	-	-	-	-	600,000	1,614,900
<b>TOTAL REVENUES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,005,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>600,000</b>	<b>1,614,900</b>
<b>(Use of Cash/LEVY REQUIREMENT) Add to Cash-Debt Redu</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
check											
Current Cash Balance (2018)	1,639,271	1,639,271	1,639,271	633,771	633,771	633,771	633,771	633,771	633,771	633,771	
Goal is \$3,000,000											

Capital Fund-Parks Improvement (CEP)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
<b>Total CEP</b>	-	-	-	-	-	-	-	-	-	-	-

Park Redevelopment-Marthaler Park	-	-	-	250,000	250,000	250,000	250,000	200,000	200,000	400,000	1,400,000
Thompson County Park Master Plan	1,664,043	973,046	-	-	1,955,200	-	-	-	-	-	4,252,289
New Warming House	80,000	90,000	100,000	-	-	-	-	200,000	200,000	-	670,000
Park Courts	12,000	20,000	-	-	-	-	-	-	-	-	32,000
Other Park Improvements	-	-	-	16,000	-	-	-	-	-	-	16,000
Park Trails	-	-	-	10,000	-	-	-	-	-	-	10,000
Park Monument Signs	-	-	-	-	200,000	-	-	-	-	-	200,000
Playground Equipment	72,500	75,000	77,500	80,000	-	-	-	-	-	-	305,000
Sport Center updates	-	-	-	-	-	-	-	-	-	-	-
Mud Lake	-	-	-	-	-	-	200,000	-	-	-	200,000
Unallocated	-	-	-	-	-	-	-	-	-	-	-
<b>Total CIP-Adjusted</b>	<b>1,488,543</b>	<b>1,158,046</b>	<b>177,500</b>	<b>356,000</b>	<b>2,405,200</b>	<b>250,000</b>	<b>450,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>7,085,289</b>

**REVENUES**

State Aid-LGA	300,000	-	177,500	231,000	-	200,000	300,000	200,000	200,000	200,000	1,608,500
Grants-Dakota Co, State, Met Council	1,664,043	973,046	-	-	1,955,200	-	-	-	-	-	4,592,289
Electric Franchise	3,250	267,888	-	125,000	450,000	50,000	150,000	250,000	200,000	200,000	1,496,138
Other Revenues	44,000	-	-	-	-	-	-	-	-	-	44,000
<b>TOTAL REVENUES</b>	<b>2,011,293</b>	<b>1,240,934</b>	<b>177,500</b>	<b>356,000</b>	<b>2,405,200</b>	<b>250,000</b>	<b>450,000</b>	<b>450,000</b>	<b>400,000</b>	<b>400,000</b>	<b>7,740,927</b>

<b>(Use of Cash/Levy Requirement)/Add to Cash-Debt Reduc</b>	<b>522,750</b>	<b>82,888</b>	-	-	-	-	-	<b>50,000</b>	-	-	<b>655,638</b>
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Current Parks Cash (2018)	3,511,445	3,594,333	3,594,333	3,844,333	4,094,333	4,344,333	4,594,333	4,844,333	5,044,333	5,044,333	
Goal \$2,000,000							Goal is met				

Capital Fund-Pool (CEP)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Bathroom dividers	-	-	-	3,000	-	-	-	-	-	-	3,000
Building Gutters	-	-	-	8,000	-	-	-	-	-	-	8,000
Chemical Probes (2)	-	-	-	700	-	-	-	-	-	-	700
Chlorine Switches	-	-	-	2,000	-	-	-	-	-	-	2,000
Landscaping @ Pool	-	-	-	2,500	-	-	-	-	-	-	2,500
Pool Vacuum	-	-	-	5,000	-	-	-	-	-	-	5,000
Water Heaters	-	-	15,000	-	-	-	-	-	-	-	15,000
LED Lighting	50,000	-	-	-	-	-	-	-	-	-	50,000
Epoxy Floor Coat	-	40,000	-	-	-	-	-	-	-	-	40,000
Skimmer Grates	-	15,500	-	-	-	-	-	-	-	-	15,500
Strainer Housings (2)	-	10,000	-	-	-	-	-	-	-	-	10,000
Rehab/Replace Play Features	-	-	50,000	-	-	-	-	-	-	-	50,000
Re-plaster Pool	-	-	-	30,000	-	-	-	-	-	-	30,000
Chemical Pump	-	-	-	800	-	-	-	-	-	-	800
New Chlorinators (4)	-	-	-	6,000	-	-	-	-	-	-	6,000
New Manual Backwash System-smaller pool	-	-	-	8,000	-	-	-	-	-	-	8,000
Sealcoat and restripe parking lot	-	-	-	6,000	-	-	-	-	-	-	6,000
New Pool Deck Chairs	-	-	-	5,000	-	-	-	-	-	-	5,000
Repaint Building	-	-	-	-	12,500	-	-	-	-	-	12,500
Water Slide rehab	-	-	-	-	12,000	-	-	-	-	-	12,000
New Concession Equipment	-	-	-	-	5,000	-	-	-	-	-	5,000
Replace Sound System	-	-	-	-	2,500	-	-	-	-	-	2,500
Replace Eyewash Station	-	-	-	-	500	-	-	-	-	-	500
New Picnic Tables, Benches & Trash Receptacles	-	-	-	-	10,000	-	-	-	-	-	10,000
Add New Security	-	-	-	-	-	50,000	-	-	-	-	50,000
Unallocated	8,000	-	-	-	-	-	-	-	-	-	8,000
<b>Total CEP</b>	<b>58,000</b>	<b>65,500</b>	<b>65,000</b>	<b>77,000</b>	<b>42,500</b>	<b>50,000</b>	-	-	-	-	<b>358,000</b>

**REVENUES**

Electric Franchise	58,000	65,500	65,000	77,000	42,500	50,000	-	-	-	-	358,000
<b>TOTAL REVENUES</b>	<b>58,000</b>	<b>65,500</b>	<b>65,000</b>	<b>77,000</b>	<b>42,500</b>	<b>50,000</b>	-	-	-	-	<b>358,000</b>

**(Use of Cash/LEVY REQUIREMENT) Add to Cash-Debt Redu**

check	(58,000.00)	(65,500.00)	(65,000.00)	(77,000.00)	(42,500.00)	(50,000.00)	-	-	-	-	(358,000.00)
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# PED-SIDEWALK/TRAILS

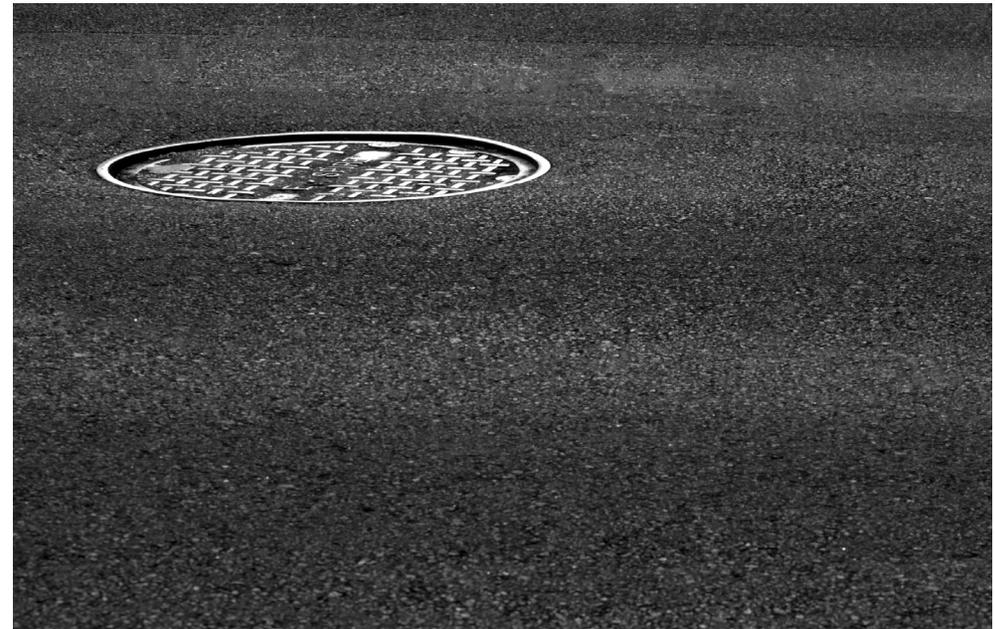
This cost center accounts for pedestrian sidewalks and trails.



Capital Fund-Sidewalks-Trails (PED plan) (CIP)	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
<b>Total CEP</b>	-	-	-	-	-	-	-	-	-	-	-
River to River Grade Separated Crossing	2,200,000										2,200,000
Annual allocation of Sidewalk and Trails		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,500,000
Marthaler Trailhead	1,100,000										1,100,000
Thompson Ave/County Rd 6: 2/3 mile dual trail. Viable route for bicyclists and pedestrians travelling from South St. Paul to the center of the Robert St commercial Corridor. (Dakota County led project.)											-
Oakdale Ave/CSAH 73: .6 mile dual gap extends from the River to River Greenway to Butler Ave. (Dakota County led project.)											-
Butler Ave/CR 4: .2 mile dual gap extends from Delaware Ave to Smith St. (Dakota County Led Project)											-
Butler Ave/CR 4-Thompson Park: .9 mile dual gap extends from Sperl St to Concord St (TH 156). (Dakota County led project.)											-
Mendota Rd/CSAH 14: 1/2 mile gap extends from Robert St (TH 952) to Oakdale Ave (CSAH 73). (Dakota County led project.)											-
<b>Total CIP</b>	<b>3,300,000</b>	<b>500,000</b>	<b>7,800,000</b>								
<b>TOTAL CEP AND CIP</b>	<b>3,300,000</b>	<b>500,000</b>	<b>7,800,000</b>								
<b>REVENUES</b>											
Grants-Dakota Co, State, Met Council	3,300,000										3,300,000
<b>TOTAL REVENUES</b>	<b>3,300,000</b>	<b>-</b>	<b>3,300,000</b>								
<b>(Use of Cash)/LEVY REQUIREMENT/Add to Cash-Debt Red</b>	<b>-</b>	<b>(500,000)</b>	<b>(4,500,000)</b>								

# STREET IMPROVEMENTS

This cost center accounts for the annual street improvement program.



Capital Fund-Str Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Wentworth Improvements-Dakota County Project	640,000	640,000	-	-	-	-	-	-	-	-	1,280,000
Oakdale/Thompson Roundabout-Dakota County Project	-	325,000	1,550,000	-	-	-	-	-	-	-	1,875,000
Annual Street Project-2021-Moreland: From Delaware to Robert Street-reconstruction and utility work	-	4,560,000	-	-	-	-	-	-	-	-	4,560,000
Annual Street Project-2022-Crusader: From Bidwell to	-	-	1,290,000	-	-	-	-	-	-	-	1,290,000
Annual Street Project-2023-Shared Cost with St. Paul for Annapolis: From Delaware to Robert Street	-	-	-	2,560,000	-	-	-	-	-	-	2,560,000
Annual Street Project-2024-Shared Cost with St. Paul for Annapolis: From Robert to Waterloo	-	-	-	-	2,640,000	-	-	-	-	-	2,640,000
Annual Street Project-2025-Delaware: Dodd to Hwy 62 (12/5% our share)	-	-	-	-	-	3,190,000	-	-	-	-	3,190,000

Annual Street Project-2026-Emerson: From Delaware to Charlton	-	-	-	-	-	-	3,280,000	-	-	-	3,280,000
Project-2027-Lothenbach: From Robert Street to Annual Street	-	-	-	-	-	-	-	1,760,000	-	-	1,760,000
Project-2028-Bernard: From Oakdale to Waterloo	-	-	-	-	-	-	-	-	2,190,000	-	2,190,000
Delaware-Reconstruct (County)	-	-	-	600,000	2,000,000	-	-	-	-	-	2,600,000
Marie Mill/Overlay	250,000	-	-	-	-	-	-	-	-	-	250,000
Alley	70,000	-	-	-	-	-	-	-	-	-	70,000
Future street Improvements	-	-	-	-	-	-	-	-	-	27,220,000	27,220,000
<b>Total CIP</b>	<b>890,000</b>	<b>5,525,000</b>	<b>2,840,000</b>	<b>3,160,000</b>	<b>4,640,000</b>	<b>3,190,000</b>	<b>3,280,000</b>	<b>1,760,000</b>	<b>2,190,000</b>	<b>27,220,000</b>	<b>54,765,000</b>

<b>TOTAL CEP AND CIP</b>	<b>890,000</b>	<b>5,525,000</b>	<b>2,840,000</b>	<b>3,160,000</b>	<b>4,640,000</b>	<b>3,190,000</b>	<b>3,280,000</b>	<b>1,760,000</b>	<b>2,190,000</b>	<b>27,220,000</b>	<b>54,765,000</b>
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**REVENUES**

Bonds	640,000	1,146,250	-	-	-	-	-	-	-	-	1,786,250
Federal Funds (Oakdale/Thompson Rou	-	178,750	1,480,250	-	-	-	-	-	-	-	1,659,000
State Aid-Street maint. MSA	250,000	1,400,000	-	1,240,000	1,250,000	-	-	2,000,000	900,000	6,000,000	13,040,000
Grants-Dakota Co, State, Met Council	-	-	129,800	525,000	1,750,000	-	-	-	-	-	2,404,800
Special Assessments	63,000	1,140,000	322,500	640,000	660,000	797,500	820,000	440,000	635,000	6,805,000	12,323,000
Special Sales Tax Revenue	1,300,000	1,300,000	1,313,000	1,326,130	1,339,391	1,352,785	1,366,313	1,379,976	1,393,776	8,660,276	20,731,648
<b>TOTAL REVENUES</b>	<b>2,253,000</b>	<b>5,165,000</b>	<b>3,245,550</b>	<b>3,731,130</b>	<b>4,999,391</b>	<b>2,150,285</b>	<b>2,186,313</b>	<b>3,819,976</b>	<b>2,928,776</b>	<b>21,465,276</b>	<b>51,944,698</b>

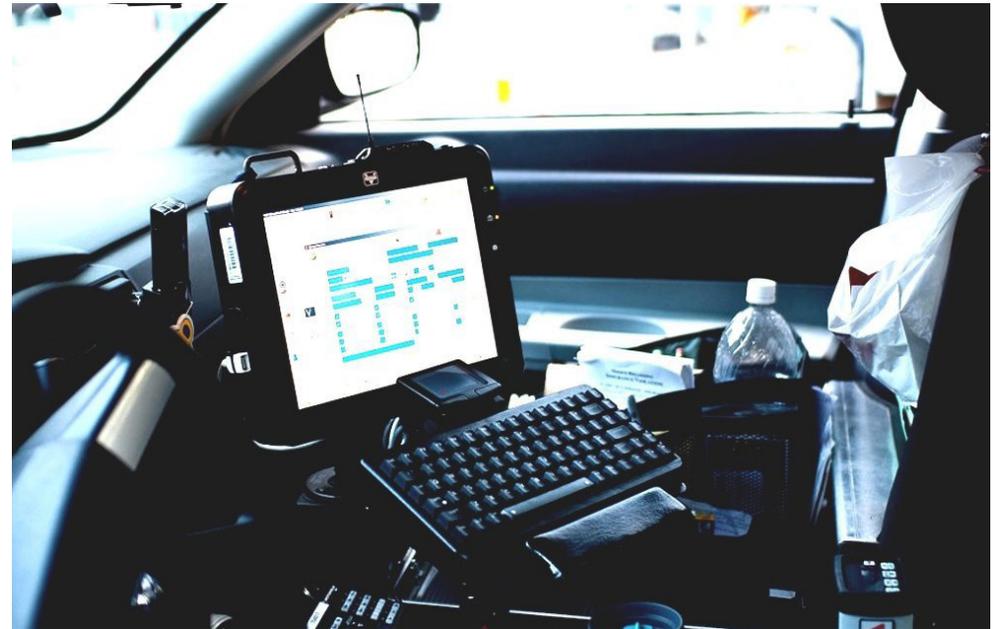
<b>(Use of Cash)/LEVY REQUIREMENT/Ad</b>	<b>1,363,000</b>	<b>(360,000)</b>	<b>405,550</b>	<b>571,130</b>	<b>359,391</b>	<b>(1,039,715)</b>	<b>(1,093,687)</b>	<b>2,059,976</b>	<b>738,776</b>	<b>(5,754,724)</b>	<b>(2,820,302)</b>
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Years of positive cash will offset the years of negative cash



# TECHNOLOGY

This cost center accounts for the annual technology replacements.



Capital Fund- Technology (CEP)	Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Annual PC & Laptop replacement	Various	5,000	13,000	18,000	25,000	25,000	25,000	25,000	25,000	-	-	161,000
Fiber Improvements	City-Wide	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	-	-	160,000
Security Cameras	Various	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	-	-	48,000
Switch-Router		-	-	-	-	-	-	-	-	-	-	-
Wireless Access Points	City-Wide	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	-	-	32,000
Dakota Broadband INET	City-Wide											-
Door Security Panel Replacement												-
Server Replacement	IT	60,000	-	-	-	-	-	-	-	-	-	60,000
Phone System	City-Wide	-	125,000	-	-	-	-	-	-	-	-	125,000
New World AR module		-	-	-	-	-	-	-	-	-	-	-
Network switches Controllers												-
<b>Total CEP</b>		<b>95,000</b>	<b>168,000</b>	<b>48,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>-</b>	<b>-</b>	<b>586,000</b>

**REVENUES**

State Aid-LGA	100,000	100,000	100,000	100,000	100,000	100,000	55,000	55,000	55,000	55,000	55,000	775,000
Other Revenues	2,000	-	-	-	-	-	-	-	-	-	-	2,000
<b>TOTAL REVENUES</b>	<b>102,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>777,000</b>

<b>(Use of Cash/LEVY REQUIREMENT)Add to Cash-Debt Reduction</b>	<b>7,000</b>	<b>(68,000)</b>	<b>52,000</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>191,000</b>
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Current Cash Balance	158,000	210,000.00	142,000.00	194,000.00	239,000.00	284,000.00	284,000.00	284,000.00	284,000.00	339,000.00	394,000.00
Goal is 300,000											

# EQUIPMENT VEHICLE REPLACEMENT

This cost center accounts for the annual equipment and vehicle replacements for all departments



Capital Fund-equipment/vehicle (CEP)	Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Vehicle	Code	20,000	-	-	-	-	-	-	-	-	-	20,000
Vehicle	Community Dev	-	-	-	-	-	-	32,000	-	-	-	32,000
1/2 T Pick-up Truck	Engineering	-	-	-	-	-	-	-	-	-	-	-
Salt Shed Roof	Bldg. Maint.	25,000	-	-	-	-	-	-	-	-	-	25,000
RPZ Valves-annual-operational	Bldg. Maint.	-	2,000	-	-	-	-	-	-	-	-	2,000
Marked Squad	Police	43,000	42,000	43,000	44,000	40,000	41,000	42,000	42,000	42,000	-	379,000
Marked Squad 2	Police	41,000	42,000	43,000	44,000	44,000	44,000	44,000	44,000	44,000	-	390,000
Unmarked Squad	Police	27,000	28,000	28,000	29,000	29,000	30,000	30,000	30,000	30,000	-	261,000
CSO Truck	Police	-	-	-	-	-	42,000	-	-	-	-	42,000
Squad Radios	Police	166,000	166,000	-	-	-	-	-	-	-	-	332,000
Taser Replacements	Police	17,000	-	-	-	-	19,000	-	-	-	-	36,000
Voice Dictation Software & Equip	Police	7,500	-	-	-	7,500	-	-	-	-	-	15,000
Replacement of Tire Deflation Devices	Police	-	-	5,000	-	-	-	-	-	-	-	5,000
1 T Dump Truck	Street	83,000	-	-	-	-	-	-	-	-	-	83,000
Carbide Plow Cutting Edges	Street	-	4,500	-	-	4,500	-	-	-	-	-	9,000
Truck Tires	Street	-	-	14,000	-	-	-	14,000	-	-	-	28,000
Tandem Dump Truck # 68-15 yrs.	Street	-	470,000	-	-	-	-	-	-	-	-	470,000
Paint Sprayer	Street	6,000	-	-	-	-	-	-	-	-	-	6,000
Pant Trailer	Street	3,000	-	-	-	-	-	-	-	-	-	3,000
1/2 T Pick-up Truck	Street	-	41,240	-	-	-	-	-	-	-	-	41,240
Compressor	Street	-	25,754	-	-	-	-	-	-	-	-	25,754
Dump Truck - Single Axle s/b replaced in 2018-may not pa	Street	-	-	-	-	-	-	-	-	-	250,000	250,000
Fork Lift	Street	-	25,775	-	-	-	-	-	-	-	-	25,775
14" Asphalt Planer	Street	-	-	14,000	-	-	-	-	-	-	-	14,000
Dump Truck - Single Axle-15 yrs.	Street	-	-	220,000	-	-	-	-	-	-	250,000	470,000
Dump Truck - Single Axle-15 yrs.	Street	-	-	220,000	-	-	-	-	-	-	-	220,000
Roller Trailer	Street	-	-	9,000	-	-	-	-	-	-	-	9,000
Water tank	Street	-	-	15,000	-	-	-	-	-	-	-	15,000
Asphalt Hot Box	Street	-	-	-	35,000	-	-	-	-	-	-	35,000
Front End Loader	Street	-	-	-	120,000	-	-	-	-	-	400,000	520,000
Snow Plow Attachment Loader	Street	-	-	-	20,000	-	-	-	-	-	-	20,000
1/2 T Pick-up Truck	Street	-	-	-	-	45,000	-	45,000	45,000	-	-	135,000
3/4 T Pick-up Truck	Street	-	-	-	-	-	50,000	-	-	-	-	50,000
Paving Roller	Street	-	-	-	-	-	35,000	-	-	-	40,000	75,000
Chipper	Street	-	-	-	-	-	-	50,000	-	-	-	50,000
Brine Maker	Street	-	-	-	-	-	-	-	16,000	-	-	16,000
Loader Backhoe	Street	-	-	-	-	-	-	-	160,000	-	-	160,000
3" Wheel Saw	Street	-	-	-	-	-	-	-	-	-	15,000	15,000
Aerial Lift Truck	Street	-	-	-	-	-	-	-	-	-	150,000	150,000
skid steer	Street	-	-	-	-	-	-	-	-	-	60,000	60,000
Snow Blower large	Street	-	-	-	-	-	-	-	-	-	183,000	183,000
Street Paver	Street	-	-	-	-	-	-	-	-	-	100,000	100,000
Tennat Sweeper	Street	-	-	-	-	-	-	-	-	30,000	-	30,000
Appurtenant Park Equipment	Parks	9,500	10,000	10,500	11,000	11,500	12,000	12,500	-	-	-	77,000
1 T Dump Truck	Parks	-	-	-	-	-	-	-	-	-	87,000	87,000
Grounds Sweeper	Parks	41,000	-	-	-	-	-	-	-	-	-	41,000
3/4 T Pick-up Truck	Parks	50,000	-	-	-	-	50,000	-	-	-	60,000	160,000
48" Walk behind Mower	Parks	7,500	-	-	-	-	-	-	-	-	9,000	16,500
Skid steer	Parks	50,000	-	-	-	-	-	-	-	-	19,000	69,000
Skid steer Snow Blower & Broom attachments	Parks	16,000	-	-	-	-	-	-	-	-	-	16,000
Skid steer Trailer	Parks	-	-	-	-	-	-	-	-	-	12,500	12,500
Utility Mower Trailer 1	Parks	9,500	-	-	-	-	-	-	-	-	-	9,500
Utility Mower Trailer 2	Parks	9,500	-	-	-	-	-	-	-	-	-	9,500
Utility Vehicle	Parks	-	-	-	-	-	40,000	-	-	-	-	40,000
Diesel Mower 16'	Parks	-	-	150,000	-	-	-	-	-	-	-	150,000
60" Mower	Parks	-	-	-	60,000	-	60,000	-	-	-	-	120,000

Park Mini Van	Parks	-	-	-	-	40,000	-	8,000	-	-	-	48,000
1/2 T Pick-up Truck	Parks	-	15,343	-	-	-	-	-	35,000	-	-	50,343
<b>Total CEP</b>		<b>631,500</b>	<b>872,612</b>	<b>771,500</b>	<b>363,000</b>	<b>221,500</b>	<b>423,000</b>	<b>277,500</b>	<b>372,000</b>	<b>146,000</b>	<b>1,635,500</b>	<b>5,714,112</b>

**REVENUES**

Electric Franchise	600,000	862,612	757,500	598,000	647,651	687,000	573,000	652,428	654,053	654,053	-	6,686,297
Other Revenues	20,000	-	-	-	-	-	-	-	-	-	-	20,000
<b>TOTAL REVENUES</b>	<b>620,000</b>	<b>862,612</b>	<b>757,500</b>	<b>598,000</b>	<b>647,651</b>	<b>687,000</b>	<b>573,000</b>	<b>652,428</b>	<b>654,053</b>	<b>654,053</b>		<b>6,706,297</b>

<b>(Use of Cash/LEVY REQUIREMENT) Add to Cash-Debt Reduction</b>	<b>(11,500)</b>	<b>(10,000)</b>	<b>(14,000)</b>	<b>235,000</b>	<b>426,151</b>	<b>264,000</b>	<b>295,500</b>	<b>280,428</b>	<b>508,053</b>	<b>(981,447)</b>	<b>992,185</b>
	2020	2021	2022	2023	2024	2025	2026	2027	2028		

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Current Cash Balance	1,256,306.00	837,269.00	827,269.00	813,269.00	1,048,269.00	1,474,420.00	1,738,420.00	2,033,920.00	2,314,348.00	2,822,401.00	1,840,954.00
Goal is 2,000,000											

# UTILITY FUNDS

This cost center accounts for the Sewer and Storm water funds.



Capital Fund-Sewer (CEP)	Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Jet Truck Hose		3,700	-	3,900	-	4,100	-	-	-	-	-	11,700
1/2 Ton Pickup		-	-	-	-	-	-	-	-	-	-	-
Camera trailer		-	85,000	-	-	-	-	-	-	-	-	85,000
Generator 50kW		-	70,000	-	-	-	-	-	-	-	90,000	160,000
1 Ton Pickup Truck		-	-	55,000	-	-	-	-	-	-	-	55,000
Jet Rodder Truck/Jet-Vactor		-	-	-	-	-	500,000	-	-	-	-	500,000
1 Ton Pickup Truck		-	-	-	-	-	-	-	60,000	-	-	60,000
Generator 300dW		-	-	-	-	-	-	-	-	-	120,000	120,000
Lift Station 3 Motors and Pumps		-	-	-	-	-	-	-	-	-	30,000	30,000
Generator 150kW		-	-	-	-	-	-	-	-	-	200,000	200,000
Vehicle		-	-	-	-	-	-	-	-	-	-	-
<b>Total CEP</b>		<b>3,700</b>	<b>155,000</b>	<b>58,900</b>	<b>-</b>	<b>4,100</b>	<b>500,000</b>	<b>-</b>	<b>60,000</b>	<b>-</b>	<b>440,000</b>	<b>1,221,700</b>

Lift station 1		2,750,000	-	-	-	-	-	-	-	-	-	2,750,000
Lift Station 1 Force main Replacement		-	-	-	-	-	-	-	-	-	-	-
Lift Station 4 Force main Replacement		-	900,000	-	-	-	-	-	-	-	-	900,000
Lift Station 2 Upgrade & Force main		-	-	-	900,000	-	-	-	-	-	-	900,000
Lift Station 3 Force main Replacement		-	-	-	-	360,000	-	-	-	-	-	360,000
Lift Station 6 Force main Replacement		-	-	-	-	350,000	-	-	-	-	-	350,000
Lift Station 4		-	-	1,300,000	-	-	-	-	-	-	-	1,300,000
Sewer replacements for annual street improvement projects		-	-	350,000	350,000	350,000	350,000	350,000	350,000	350,000	2,100,000	4,550,000
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-	-
<b>Total CIP</b>		<b>2,750,000</b>	<b>900,000</b>	<b>1,650,000</b>	<b>1,250,000</b>	<b>1,060,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>2,100,000</b>	<b>11,110,000</b>

<b>TOTAL CEP AND CIP</b>		<b>2,753,700</b>	<b>1,055,000</b>	<b>1,708,900</b>	<b>1,250,000</b>	<b>1,064,100</b>	<b>850,000</b>	<b>350,000</b>	<b>410,000</b>	<b>350,000</b>	<b>2,540,000</b>	<b>12,331,700</b>
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REVENUES												
Bonds		2,750,000	900,000	1,650,000	1,250,000	1,060,000	-	-	-	-	2,100,000	9,710,000
Sewer Funds		3,700	155,000	58,900	-	4,100	850,000	350,000	410,000	350,000	440,000	2,621,700
<b>TOTAL REVENUES</b>		<b>2,753,700</b>	<b>1,055,000</b>	<b>1,708,900</b>	<b>1,250,000</b>	<b>1,064,100</b>	<b>850,000</b>	<b>350,000</b>	<b>410,000</b>	<b>350,000</b>	<b>2,540,000</b>	<b>12,331,700</b>

<b>(Use of Cash/LEVY REQUIREMENT) Add to Cash-Debt Reduction</b>		<b>-</b>										
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Capital Fund-Storm (CEP)	Department	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029 and future years	TOTAL ALL YEARS
Street Sweeper		-	-	-	260,000	-	-	-	-	-	-	260,000
<b>Total CEP</b>		-	-	-	<b>260,000</b>	-	-	-	-	-	-	<b>260,000</b>
Thompson Oaks wetland (Dakota Co Led)		-	100,000	-	-	-	-	-	-	-	-	100,000
Cherokee Heights Storm water		-	-	-	-	-	-	-	-	-	-	-
Seidl's Lake Lift Station		95,000	-	-	-	-	-	-	-	-	-	95,000
Storm water Pond Cleaning		-	200,000	-	-	-	-	-	-	-	-	200,000
<b>Total CIP</b>		<b>95,000</b>	<b>300,000</b>	-	-	-	-	-	-	-	-	<b>395,000</b>
<b>TOTAL CEP AND CIP</b>		<b>95,000</b>	<b>300,000</b>	-	<b>260,000</b>	-	-	-	-	-	-	<b>655,000</b>
<b>REVENUES</b>												
Storm Water Funds		95,000	300,000	-	260,000	-	-	-	-	-	-	655,000
<b>TOTAL REVENUES</b>		<b>95,000</b>	<b>300,000</b>	-	<b>260,000</b>	-	-	-	-	-	-	<b>655,000</b>
<b>(Use of Cash/LEVY REQUIREMENT)Add to Cash-Debt Reduction</b>		-	-	-	-	-	-	-	-	-	-	-

# DEBT



City of West St. Paul Outstanding Debt Projection

